

ANNUAL REPORT

*of the*

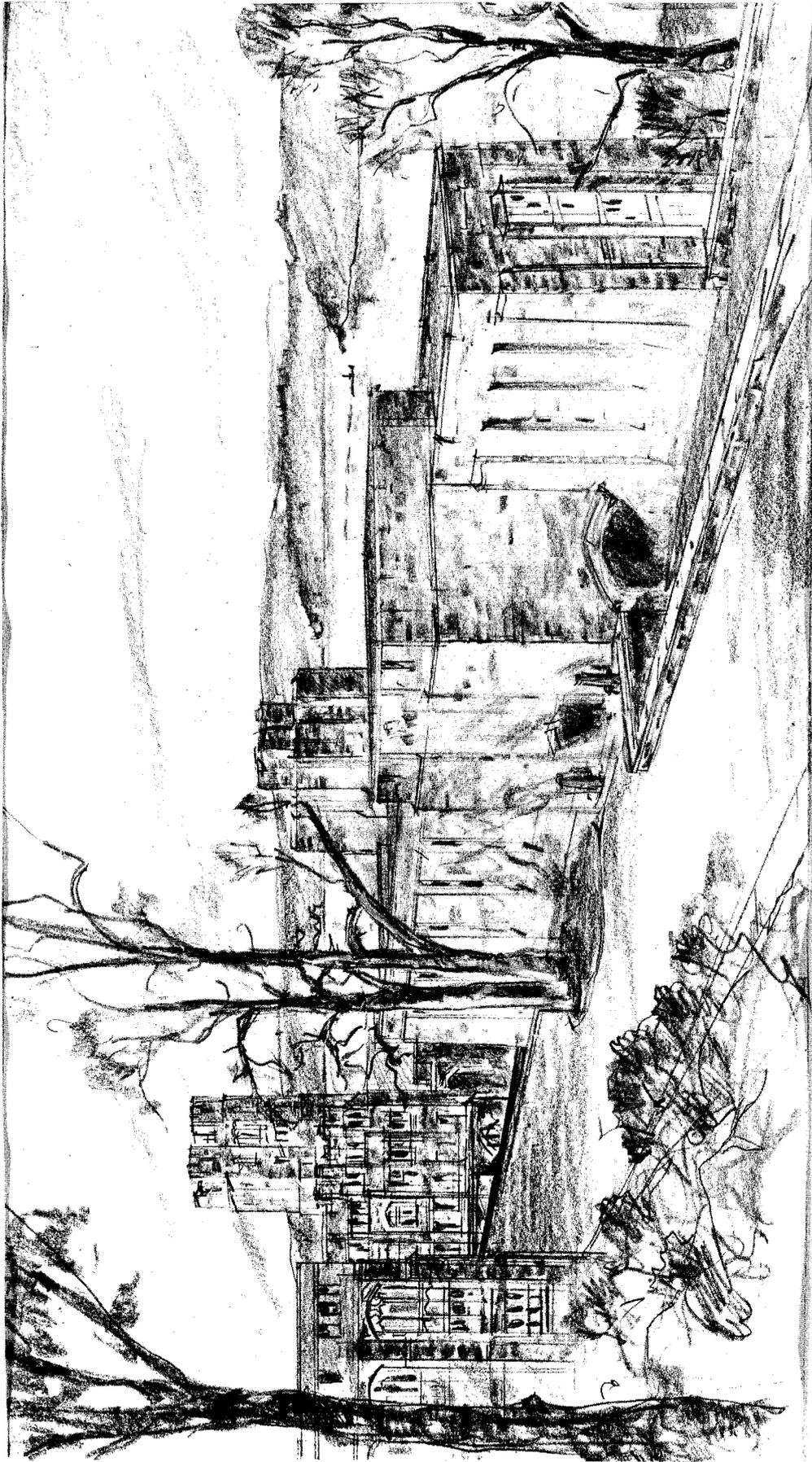
SUPERINTENDENT

UNITED STATES MILITARY ACADEMY  
WEST POINT, NEW YORK

*1 July 1965—30 June 1966*



ANNUAL REPORT  
*of the*  
SUPERINTENDENT



*Drawing of the Planned New Academic Building Scheduled for Completion in 1969. The View is from  
Central Apartments looking Northeast with the Academy Headquarters in the Left Center*

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*Departure Honor Guard on 6 January 1966 for Major General J. B. Lampert,  
46th Superintendent*



*Arrival Ceremony on 10 January 1966 for Major General D. V. Bennett,  
47th Superintendent*



OFFICE OF THE SUPERINTENDENT  
UNITED STATES MILITARY ACADEMY  
WEST POINT, NEW YORK 10996

MASP

1 July 1966

SUBJECT: Annual Report, 1 July 1965 through 30 June 1966

TO: Chief of Staff  
Department of the Army  
Washington, D. C. 20310

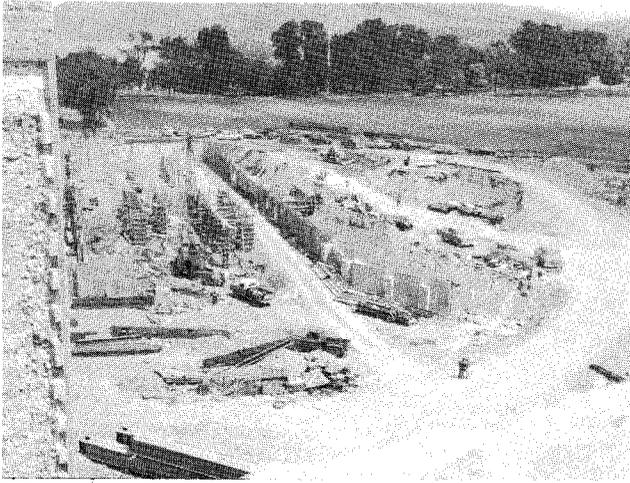
1. PURPOSE:

a. The 164th year of the United States Military Academy has been characterized by dynamic physical changes as the construction work for expansion of the Corps of Cadets has moved into full swing and by continued refinement of the important improvements in the academic programs which have been progressively phased in over a period of several years. This report, my first since assuming the Superintendency on 10 January 1966, constitutes a record of that 164th year.

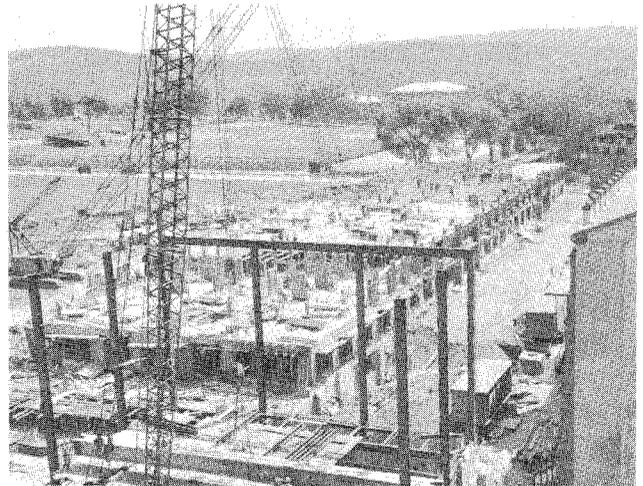
b. The report consists of four separately bound volumes. This first volume contains the Superintendent's appraisal of the year and is intended as a general summary highlighting significant items. It also contains several associated appendices as listed in the Table of Contents. The second volume is the Report of the Dean of the Academic Board and contains detailed information about the curriculum and faculty. The third volume is the Report of the Commandant of Cadets which gives a complete picture of the Academy's military and physical training programs and cadet activities. The fourth volume provides a wealth of information and statistics concerning management, administration, and supporting activities and facilities necessary for the operation of this unique institution.

2. INTRODUCTION:

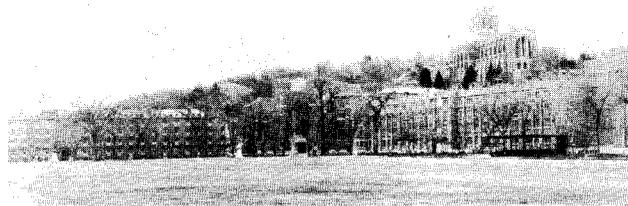
The Class of 1969 entered 1138 strong on 1 July 1965. As the second expansion class it was of record size and brought the Corps' strength to 3167 on that day. The target is to reach the authorized Corps strength of 4417 by 1971. Toward this end, work proceeded rapidly on the physical



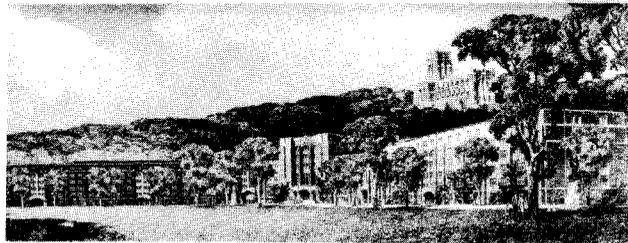
*Late Spring 1966 (looking north)*



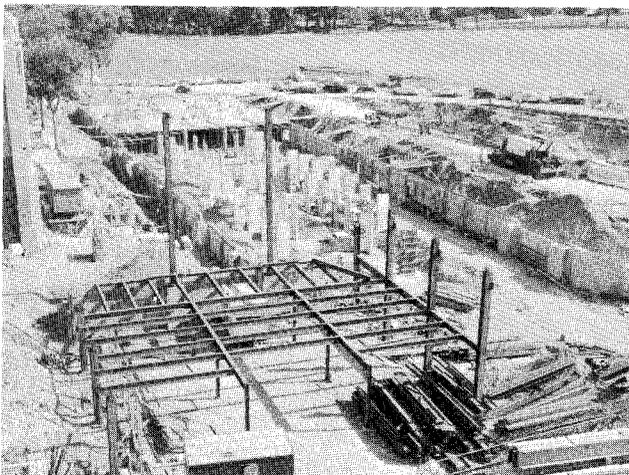
*Late Spring 1966 (looking east)*



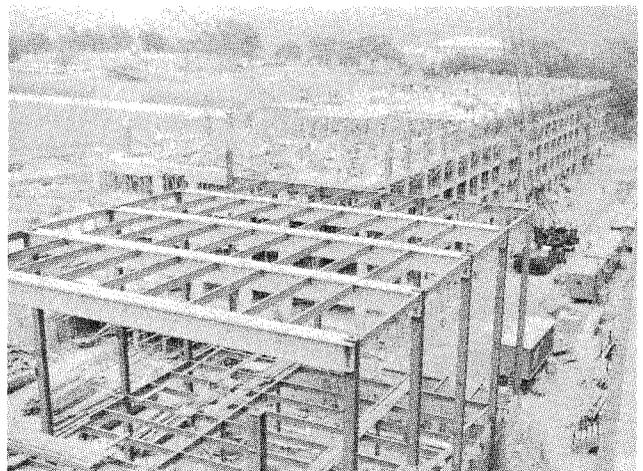
UNITED STATES MILITARY ACADEMY, WEST POINT, N.Y. - MARCH 1965



*Drawing of Completed Washington Hall  
Barracks Complex*



*Early Summer 1966 (looking north)*



*Early Summer 1966 (looking east)*

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expansion of facilities with good progress being made on the construction of the Washington Hall-Barracks Complex. The import of the Army's greatly increased involvement in the war in Vietnam produced deeper professional interest within the Corps and acted as a motivational stimulus. In fact, the graduating class of 579 desired Vietnam duty in such numbers that a limiting quota of 98 had to be established by the Department of the Army to insure that the class would be distributed properly throughout the Army. During the year, the new closed circuit television facilities, now organizationally placed under the Dean, blossomed into full and imaginative use by the Academic Departments; and the Academic Computer Center, completing a year of operation in its new Thayer Hall facility, experienced a significant increase in cadet usage. Twenty-five new elective courses were taught this year with a total of ninety-two being offered. The elective program has proven particularly successful and represents a major improvement in the academic curriculum. Full use of the modernized laboratories and classrooms of Bartlett Hall was again possible with the completion of the renovation of that facility. These and the myriad of the year's other events and activities are the subjects of this report.

### 3. EXPANSION:

a. When the Corps reassembled in late August 1965 for the academic year, 3094 cadets had to be accommodated. Since the 7th and 8th 1/2 Divisions of Central Barracks and the 19th through 22d Divisions of Old North Barracks had been demolished during the summer to make room for construction work, it was necessary to quarter 2100 cadets three to a room with the remainder in normal two-man rooms. More seats were made available in the Cadet Dining Hall by using smaller tables and reducing aisle space. This type of crowding eventually will be relieved as the new facilities come into use, but it is typical of the adjustments which will be necessary during the construction of the new facilities.

b. Since the June Week 1965 ground-breaking ceremonies for the new Washington Hall-Barracks Complex, work has been proceeding on that project at a rapid pace. We hope to have beneficial occupancy of some of the dining area by the beginning of academics in 1967 and of the barracks and academic areas in 1968.

c. The partial renovation of Bartlett Hall was completed in March 1966. This placed the Departments of Electricity, Mechanics, and Physics and Chemistry in modernized facilities. Although this work was not part of the Expansion Program, the availability of the improved laboratories, lecture halls, and classrooms of Bartlett Hall has and will help in the handling of the expanding Corps of Cadets.

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d. The construction of a new academic building, in addition to the academic facilities being built into Washington Hall, will be necessary to meet the needs of the fully expanded Corps. This new academic building, which will be constructed south of Post Headquarters and opposite the present USMA Hospital, hopefully will be completed in 1969. It will house the Departments of Mechanics, Ordnance, and Social Sciences.

e. Since the beginning of the program in FY 64, Congress has authorized and appropriated approximately 55 million dollars of the currently estimated 120 million dollar total cost for the expansion. At the end of FY 66, projects totaling about 35 million dollars have been completed or are under construction. The remaining projects totaling nearly 20 million dollars have been deferred by the Department of Defense as part of a general deferral of many military construction projects. None of the planned FY 67 projects has been included in the Department of Defense FY 67 military construction appropriation request. The deferred construction includes family quarters, the new hospital and BOQ, the Cadet Gym addition and over three million dollars worth of associated utilities. The housing deferral is particularly serious in view of the necessity to continue increasing the faculty as the number of cadets increases. The increased effectiveness of a faculty member obtained by his having on-post quarters, coupled with the serious lack of suitable off-post accommodations in this vicinity argue strongly for an early release of the deferred housing funds.

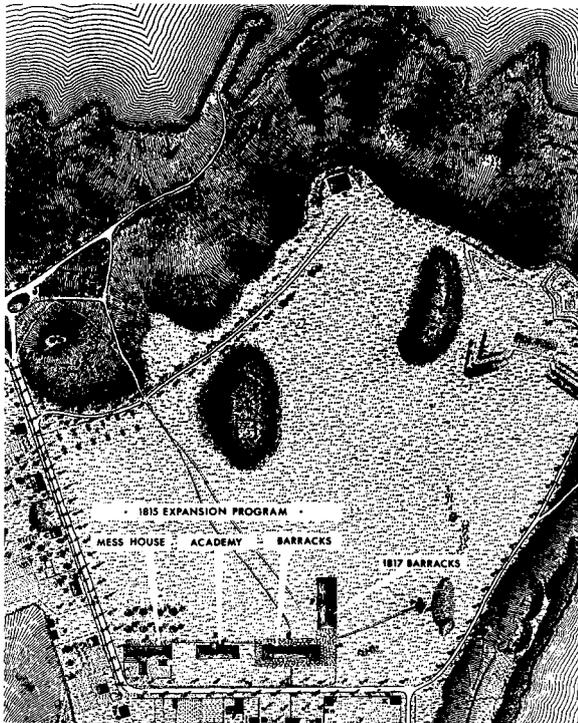
f. With the elimination of the FY 67 program, adjustments have been made in the FY 68 program by giving first priority to the new academic building previously mentioned and by shifting the Cadet Union Building to second place. This change in priority for FY 68 does not change the continuing requirement for the deferred construction items listed in subparagraph e above.

g. Before the expansion began, the strength of the entering classes averaged near 800. The first expansion class entered on 1 July 1964 at a strength of 991; the 1965 class numbered 1138; and the 1966 class is reporting with 1017. A class of 1050 is planned for 1967. Beginning with the class entering on 1 July 1968, classes of 1350 are planned. This input will continue increasing the overall strength of the Corps each year through 1971 when the authorized strength of 4417 would be approached and maintained by continued entrance of classes of approximately 1350 men. It is in planning for the 1 July 1968 class that a careful decision will be required in the fall of 1967 as to the further capability of the Academy to absorb an expanding Corps. This decision will of necessity be based on the success of the facilities expansion to that date and the then authorized future projects. I intend

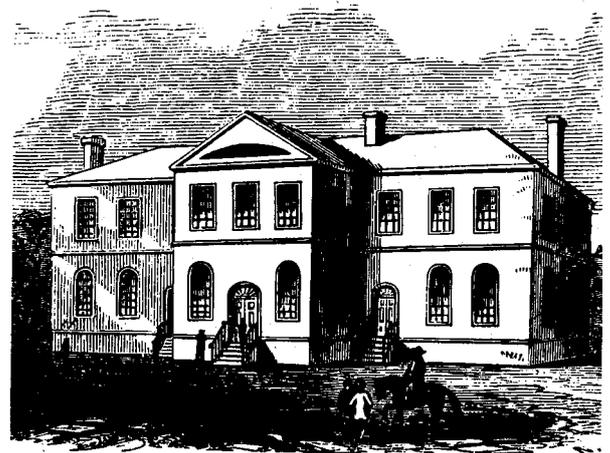
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to expand the Corps as fast as temporary overcrowding of facilities will permit, but only as long as this does not have an adverse impact on the quality of our graduates in motivation or qualification. It is imperative that every effort be made to refrain from reducing overall strength or input; hence, we shall continue to expand the Corps and overcrowd our facilities as long as we continue to see new facilities around the corner. A detailed listing of expansion projects and their costs may be found in Appendix H.

h. An intriguing by-product of the present expansion has been the recovery of information of the first major expansion in 1815. The foundations of the Academy Building (built in 1815 and destroyed by fire in 1838) and several others were discovered in excavating for the eastern wing of the Washington Hall-Barracks Complex. This constituted a rediscovery of the exact locations and sizes of these buildings. It is interesting to note that the new building will represent a return to the general line on the Plain occupied by these very early facilities. There were a number of interesting items found in the old foundations as a result of an archaeological project undertaken by the Expansion Planning and Control Office. Among these were pieces of equipment from the Academy Building's engineering and scientific laboratory, the earliest in the United States.



*1815 Expansion Program*



**THE ACADEMY. (Looking Southeast.)**  
Erected, 1815; Destroyed by Fire, Feb. 19th, 1838.

*The Academy*

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#### 4. ADMISSIONS:

a. We want to assure that the young men who join the Corps of Cadets each year are of the highest quality possible. The characteristics of the Class of 1969, which are detailed in Appendix C, show that we are indeed taking in very fine young men. We can do even better. In this effort, increased emphasis has been placed on the Educator Visits Program. This year, 504 counselors on 22 separate visits from throughout the United States came to the Academy. For two and a half days, they follow an intensive itinerary designed to give them a detailed and intimate understanding of the United States Military Academy and its mission. Emphasis is placed on impressing upon the visitors the quality of candidates we seek and the various methods by which a young man may attain admission. I am certain that this is a very worthwhile effort which is paying dividends. The program received national recognition this year when the Public Relations Society of America selected it for a Silver Anvil Award in its "Educational Relations" category.

b. The Congressional Competitive method of nomination continues to grow in acceptance by Members of Congress. Under this system, the member nominates six candidates per vacancy, unspecified as to principal or numbered alternates and the Academy's Academic Board selects for appointment the best qualified candidate of the six. One hundred and seventy-four Congressmen used this method for 255 vacancies for the Class of 1970.



*Educator Visit Participant  
Observes Class*



*Educator Group being briefed on the  
Department of Tactics*

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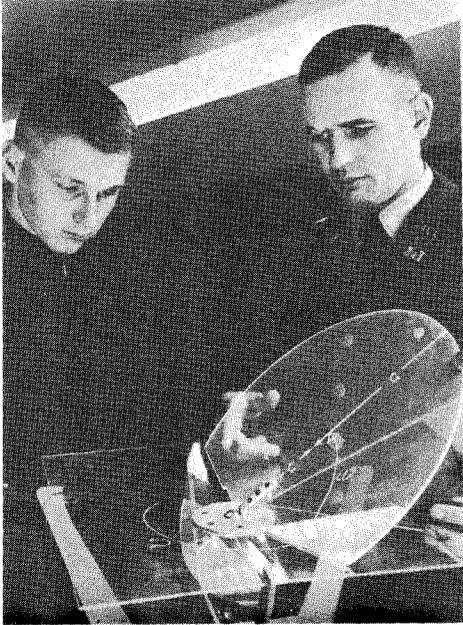
c. In carrying the word about USMA to the potential candidate, the cooperation of the American Legion Boys State Program has been most valuable. In 1965, cadets were invited to 39 Boys State Programs. This resulted in 8820 Boys Staters seeking information and guidance about the Academy. These carefully selected young men, outstanding in their own states, represent an excellent source of the type candidate we are seeking.

#### 5. ACADEMIC PROGRAMS:

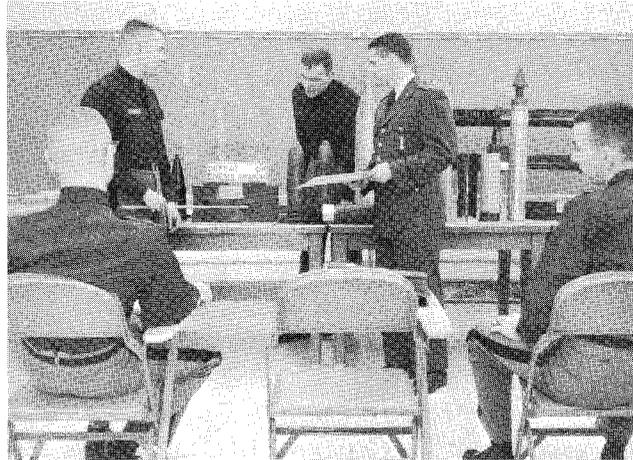
a. The philosophy of increased recognition of the cadet's individual interest, capabilities and past academic achievements was adopted as a result of the extensive curriculum studies conducted during the period 1958-1960. This philosophy was furthered by the extension of the number of electives offered this year from 67 to 92. During this coming academic year, 100 elective courses will be offered. Cadets now must take four elective courses of their choice. This amounts to 6% of the curriculum. We are currently studying this matter to determine whether or not a further extension of elective opportunities would be appropriate. Room presently can be made for additional electives, however, through the system of validating standard courses based on previous college work or demonstrated proficiency. Also, through demonstrated ability, a cadet can qualify for advanced and accelerated versions of the required standard courses. This provides an opportunity to go more deeply into the subject matter of the standard courses or to finish them early so electives may be taken. Further, a cadet can carry an "overload" by obtaining special permission to do so. These possibilities allow the well-qualified cadet to acquire a degree of concentration in a field of his own interest; but at the same time, we are assured that each cadet will receive the broad undergraduate education desirable as a foundation for progressive development throughout a career as a regular officer of the United States Army.

b. The responsibility for meaningful selection of electives rests with the cadet. To assist each cadet in choosing wisely, the Office of the Dean provides time and personnel for counseling in addition to detailed published information on the elective programs. An aid to meaningful selection of electives is provided by the organization of the elective courses into four broad areas and twenty more narrowly defined programs. Thus, the cadet can choose a specific program in which to concentrate, a broad general area in which to study, or make random selections of those courses which interest him.

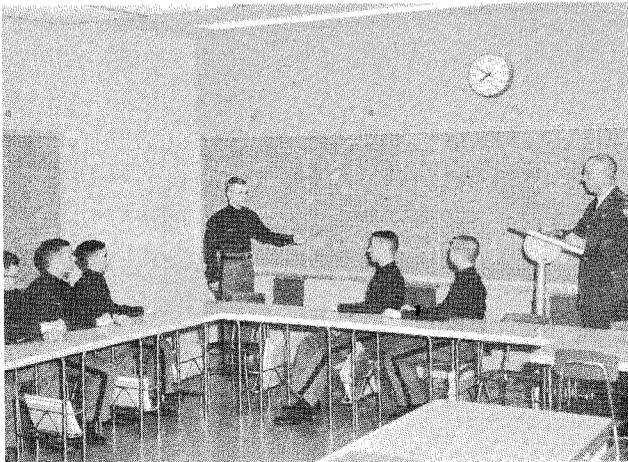
c. The potential of the program of validation in providing increased educational opportunities for the benefit of the better qualified



*Space Mechanics*



*Ordnance*



*Mathematics*



*German Language*

## ACADEMIC CLASSES

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cadets can be seen from the fact that in this year's Fourth Class, 173 cadets validated 454 upperclass courses. For each of the 454 courses, the individuals concerned will have the opportunity to take a course not otherwise available to them.

d. Curriculum development continues to receive the attention of the staff and faculty from day to day lesson planning to entire course content. Of particular importance to curriculum development this year was a faculty committee review of the coverage of Civil Affairs and Military Government within subjects taught at the Military Academy. Plans for the coming academic year include the addition of Chinese to the foreign languages taught.

e. At the request of the Academy, an "outside" review of the curriculum was conducted by a distinguished committee consisting of Lieutenant General C. H. Bonesteel, Brigadier General K. E. Fields, and Dr. John E. Vance. This committee stated that, in its opinion, "The Academy is carrying out its mission extremely well and there is a lively interest on all sides to provide improvements to keep its graduates best fitted to the changing times." In making a major point concerning the relationship of the various aspects of the total program to each other, the group pointed out the need for continuing attention to maintaining a balance among academic, tactical, athletic, and extracurricular programs. With regard to the academic program, the committee stated that the curriculum is currently well-oriented and constituted to support the mission, and there are no clear trends which would suggest substantial change in either the philosophy of an essentially prescribed curriculum or in the distribution among academic disciplines of the subjects comprising the Standard Academic Program.

## 6. INSTRUCTIONAL DEVELOPMENTS:

a. Closed circuit television has become an important and widely used instructional tool at the United States Military Academy. With the completion of the technical aspects of establishing the system, responsibility for its operation as an educational facility was shifted from the USMA Signal Officer to the Dean. A concentrated effort has been made to develop concepts, applications and understanding of television requirements so that the optimum use can be made of the capabilities of the system in support



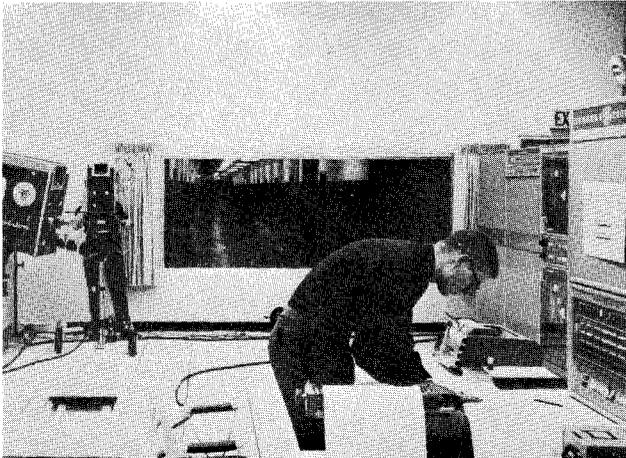
*Physics Experiment on  
Closed Circuit Television*

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of instructional programs. It is best used as an adjunct to the lesson conducted by the classroom instructor. In this respect the instructors from the various departments have been quick to develop many new and original ways of using television so as to integrate its capabilities into our time-tested teaching methods. The system now extends from the studios and control room to the over 200 classrooms in Thayer and Bartlett Halls. Large screen television projection is available in two auditoriums in Thayer Hall and two lecture halls in Bartlett Hall. The system will be extended to Washington Hall, the gymnasium, barracks study rooms, and other new buildings as they are constructed.

b. Every cadet is required early in his Plebe year to learn to use the computers located in the Academic Computer Center. This includes both programming and hands-on operation of the equipment. This enables the cadet to use the computer as a problem-solving tool throughout his four years. After the initial instruction, students may continue to process their problems personally, or they may have the Center personnel run their programs. Through this additional operator experience, over half of the Corps has achieved a more advanced level of operator qualification. Computer instruction is presented as follows:

- (1) Each cadet is introduced to computer fundamentals early in his Plebe year. He learns how a computer operates and how to solve simple problems using the Basic Programming language. Emphasis is on fundamentals and on the techniques by which humans can transfer their problem-solving skill to a computer. The initial subcourse includes extensive use of a computer simulator and a requirement to process a problem through every stage of solution including student operation of all equipment required to process his problem.



*Computer Class on  
Closed Circuit Television*

- (2) Later in Plebe year, the cadet is introduced to CADETRAN/FORTRAN, a procedure-oriented computer language which

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gives him the ability to solve even rather large problems conveniently and rapidly. During his three upperclass years, the cadet uses his computer programming capability in a wide variety of subject areas: Mathematics, Physics, Electricity, Mechanics, Civil Engineering, Ordnance, Social Sciences, etc.

(3) The Center has introduced a remote terminal time-sharing system which allows use of the computer from locations away from the Computer Center, particularly in classrooms and laboratories. Instructors are thus able to use the computer as an integral part of their classroom instruction and to treat it as one more instructional aid available for increasing the effectiveness of instruction.

## 7. ACADEMIC ACHIEVEMENT:

a. Some indication of the quality of the education received by a cadet can be gained from the results of the Graduate Record Examination and the various scholarship competitions. In the Graduate Record Examination, the percentile standings of the Class of 1966, as compared to the Educational Testing Service reference group, were 92 in Quantitative and 71 in Verbal. These results compare favorably with the scores of previous classes.

b. Cadets are permitted to compete for postgraduate schooling scholarships offered by the National Science Foundation, and the Atomic Energy Commission. Eight scholarships were won by seven cadets in these competitions. This represented a fifty per cent success rate among cadet entrants. Indications are that interest in these competitions was somewhat diminished this year by the desire for early service in Vietnam and by the availability to the top five per cent of the class of guaranteed early postgraduate schooling sponsored by the Army. Of 29 cadets eligible for early postgraduate schooling under this Army program, 18 elected to go immediately to graduate school. The remainder elected to obtain experience with troops before going to graduate school. The cadets are advised in making their choice that troop duty first is officially considered the better course of action from a career development point of view.

c. Cadet Wesley K. Clark was selected to receive a Rhodes Scholarship to study at Oxford University. The Military Academy continues fourth among all colleges in numbers of graduates selected for Rhodes Scholarships.

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d. The continued success of Academy alumni attending postgraduate schooling in a multitude of fields under the programs mentioned above and through the Army's Civilian Schooling Program is a further indication that the academic curriculum of the Academy is successfully providing a broad and sound undergraduate education which serves as a solid base for later specialized graduate study.

#### 8. FACULTY:

a. The virtually all military faculty of the Academy continues to demonstrate that carefully selected and properly prepared Army officers serving in the Academic Departments offer unique advantages to the Academy in the accomplishment of its mission. Balanced against the continuity provided by those officers permanently assigned to the faculty, the annual influx of new officer instructors fresh from up-to-date graduate training and assigned here for a three to four-year tour is a beneficial and healthy practice. Not only are cadets better motivated toward an Army career by close daily contact with highly prepared and capable officers, but also, the Army is provided a continuous source of officers who have advanced schooling and experience in a variety of academic disciplines. At present, 23.5% of the officers of the academic faculty took their undergraduate work at other institutions. It is intended that the addition of officers graduated from other institutions will continue since it benefits the Academy by broadening the intellectual background of the faculty and prevents "inbreeding". A position on the faculty is one much sought after by Army officers, and the competition for the assignment is keen. This is as it should be, for there is no more important service than working to insure that those who will provide long-term leadership to our Army receive the best possible preparation for that role.

b. The academic faculty size was increased slightly for this past academic year; from 361 to 387. This increase corresponds to the increase in the size of the Corps of Cadets from a peak of 2856 in FY 65 to 3167 in FY 66.

c. Several changes occurred among the Professors and Associate Professors of the permanent faculty. Colonels Jack M. Pollin and Frederick A. Smith, Jr., were confirmed as Professors of Mathematics and Mechanics respectively. Both are now engaged in doctoral studies in civilian universities. By his request, Colonel William W. Watkin, Jr., Deputy Head of the Department of Earth, Space and Graphic Sciences, returned to duty with the Corps of Engineers. The appointment of Major John D. Daigh to the position of Permanent Associate Professor (Mechanics)

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raised the total number of Associate Professors on extended tours at USMA to fourteen. Additionally, The Reverend James D. Ford was appointed USMA Chaplain, and The Reverend Arthur J. Wilson was named Assistant Chaplain.

d. The extent of the Faculty's scholarly activity is shown in the Annual Report of the Dean of the Academic Board (Appendix F to this report); but, of particular note was the publication of four books by faculty members and the completion of two doctoral dissertations.

#### Books

|                         |  |
|-------------------------|--|
| Major F. J. Brown       | <u>U. S. Chemical Warfare Policy 1919-1945<br/>- A Study of Deterrence</u> |
| Lt. Colonel J. L. Capps | <u>Emily Dickinson Readings 1836-1886</u>                                  |
| M. N. Maltzoff          | <u>Methods of Teaching Russian</u>   |
| Major V. E. Whan, Ed.   | <u>A Soldier Speaks</u>  |

#### Dissertations

|                             |   |
|-----------------------------|---|
| Lt. Colonel S. E. Reinhart  | <u>A Study of the Exterior Problem in the<br/>Near Field</u>                      |
| 1st Lieutenant R. L. Hobson | <u>Representations of Neutron Spectra for<br/>Thermal and Epithermal Energies</u> |

e. In addition, the members of the faculty actively participated in the activities of many educational societies and attended numerous scholarly gatherings. In all, 23 guest lectures and 18 papers were presented at such affairs by our faculty members during the year.

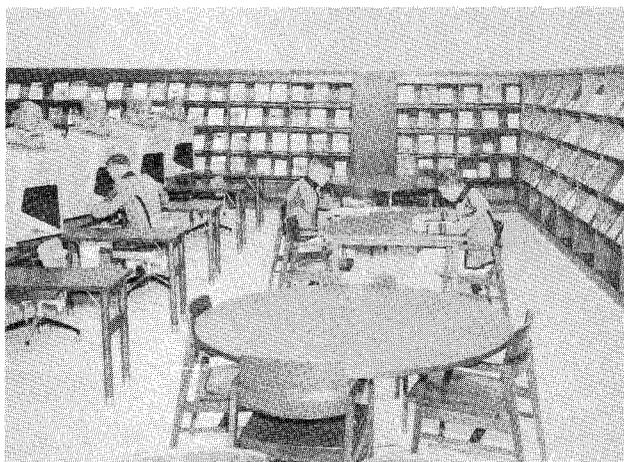
### 9. LIBRARY:

a. The new USMA Library which was completed in 1964 has continued to prove its worth through further increases in the volume of Library materials circulated during the year. Cadets checked out 93,438 items - a 21% increase over the previous year; total circulation was 113,124 items. 23,521 volumes were added to and 2420 volumes were weeded from the collection. 542 phonograph records were acquired for the audio-visual collection. These figures reflect the vital nature of the Library's operations

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since occupation of the fine new facility. In November, the USMA Archives, an organic part of the Library, were moved to the Library from the Headquarters Building. As a measure of the activity of the Archives, it is interesting to note that 610 research workers, members of the press, and representatives of other Federal agencies consulted these collections, and 510 written inquiries concerning the history of the Academy, its graduates and ex-cadets were answered.

b. Through the generosity of alumni and friends, valuable materials have been added to the collections which otherwise would not have been possible. Examples of some of these are as follows: a bequest of \$20,000 to the Library Gift Fund, a copy (one of eight known to exist) of an 1834 volume of poems by Edgar Allen Poe dedicated to the Corps of Cadets, a 1603 edition of the Ortelius Atlas, and personal papers of prominent military leaders which enrich the Library's historical collections and are valuable research documents. These are illustrations of some of the various types of gifts received. Many more, equally valued, could be listed.



*Micro Film Readers in the Library's Periodical Room*

#### 10. DEPARTMENT OF TACTICS ACTIVITIES:

a. Effective 1 July 1965, the Corps of Cadets was reorganized into a brigade of four regiments, with each regiment consisting of two battalions of three companies each. The activation of the two new regiments was recognized at a review on 31 August 1965. The next phase of reorganization is programmed for 1967 when the Corps will expand from 24 to 32 companies.

b. During the period, emphasis has been placed on finding additional ways to stimulate the motivation of each cadet for a career as an officer in the Regular Army. For example:

(1) Steps have been taken to increase professional and career information made available to cadets. Part of the effort consists of setting aside ten minutes within daily tactics classes for open discussions on items of career interest as brought up by the cadets. Another part is the conduct

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of panels on career matters. The beneficial effect of professional and social contacts between cadets and officers has been emphasized and an increase in these contacts encouraged.

(2) With the support of the Chief of Staff of the Army, a senior officer seminar program for First Classmen was initiated. It consisted of a series of informal, career-oriented discussions, each led by a senior general officer from the Department of the Army Staff. Each seminar was attended by a different group of cadets containing Corps-wide representation so that there was a general propagation of the ideas, facts and feelings brought out. The cadets reported that they considered that the opportunity to talk informally to a senior officer and hear his views on the satisfactions and challenges inherent in an Army career was very worthwhile.



*General Creighton W. Abrams, Jr.  
Vice Chief of Staff, U. S. Army  
meets First Classmen at one  
of the senior officer seminars*

(3) Eight recent graduates were brought back to USMA in order to provide First Classmen with the benefit of the recent experiences of junior officers and to relate training at West Point to preparation for the immediate tasks they would face upon graduation. Of the junior officers who



*Recent Graduates discuss  
Experiences with  
First Classmen*

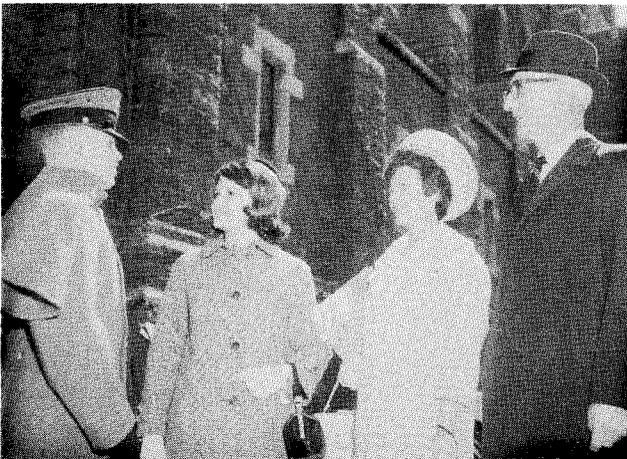
participated in the program this year, five were from units stationed in the United States and three were from units in Europe. Six officers were first lieutenants from the Class of 1964; two were second lieutenants from the Class of 1965. These officers were present at the Military Academy for a four-day period, during which time they were almost continuously in contact with cadets both informally and in scheduled conferences and discussions. A rotational system was followed so that, insofar as possible, cadets would have the opportunity to meet more than one of the returning officers. This

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program was very successful and will be repeated next year. The officers who returned were highly motivated and enthusiastic, and they set an excellent example for the cadets. The cadets, in turn, were exceptionally receptive to these young officers and benefited materially from the program.

c. Several evolutionary changes were made in the four-year military training program. In order to provide training needed in a situation like that in Vietnam, the Third Class academic year tactics course was expanded through elimination of a portion of the instruction in Military Heritage previously given during Third Class year. In addition, a ten-hour course in subjects common to all branches of the Army was introduced in the First Class course. This course was given before branch selections were made. Branch-identified training which was conducted later, after the First Classmen selected branches, was expanded. Some changes in the summer training curriculum were made also. They included the inauguration of a week of armor and mechanized infantry training for the Third Class at the Armor Center, Fort Knox, Kentucky, and a shift in the location of the Army Orientation Training Program. This program, which annually involves half of the First Class and half of the Second Class, consisted this year of one month of duty as platoon leaders with Regular Army units in Alaska, Hawaii, Panama, or in the Continental United States instead of with units of the Seventh U. S. Army in Germany as in the past. This shift was made in consideration of the gold flow situation. In spite of the strain imposed on the Army by commitments in Vietnam, the important program again provided cadets an excellent opportunity for leadership development and military training.

d. Plebe-Parent Weekend, an orientation program for the parents of the Fourth Class, was held for the second year during the spring leave period, 25-28 March 1966, when only the Fourth Class was present at West Point. This program has proven very popular. Included were an open house for the Academic Departments and the Department of Tactics, briefings on cadet life, social activities, and a Band Box Review conducted by Fourth Class.

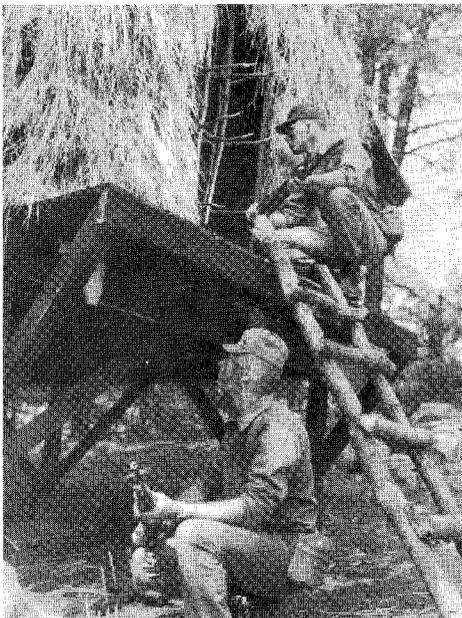


*Fourth Classman escorts family during Plebe-Parent Weekend*



*Cadet Performing His Duties as a Platoon Leader with a Regular Army Unit during Army Orientation Training*

*Third Class Armor Training at Fort Knox, Kentucky*



*Vietnam Oriented Tactical Training at Camp Buckner*



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e. The level of activity in the Cadet Extracurricular Program increased significantly during Academic Year 1965-66. Sixty-one cadet activities with a total membership of over 4100 were in operation.

The program continues to contribute to the development of cadets, particularly in carry-over skill areas which will further enhance a graduate's career in the military profession. Noteworthy among the accomplishments of these activities this year was the second consecutive Intercollegiate Championship won by the Cadet Sky Diving Club, the second place in NCAA Fencing Championships - the highest finish for USMA since 1949 - won by the Fencing Club, and the winning by the Water Polo Club of the Eastern



*Cadet Sky Divers and Admirers*

Intercollegiate Water Polo Tournament. These examples of club accomplishments are indicative of the interest and vitality which the cadets bring to the extracurricular activities program.

f. The Cadet Honor Code and System continued as a vital part of cadet life. Experience in the functioning of the System this year reaffirms that as a body, the Corps of Cadets subscribes fully to the Code and the System and accords them wholehearted support, and that the procedures and organization established for administering the Code are effective.

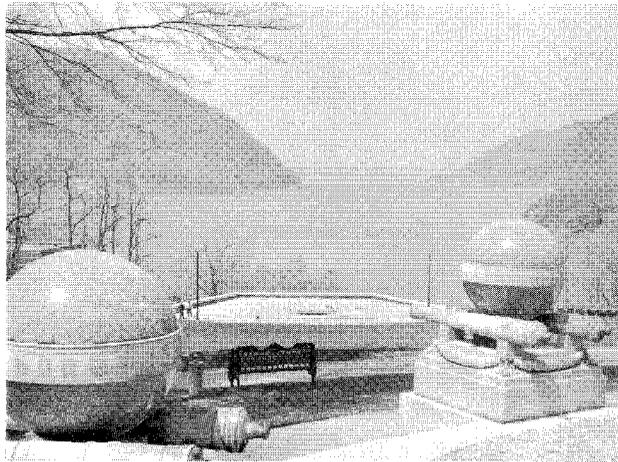
#### 11. INTERCOLLEGIATE ATHLETICS:

a. Cadet varsity athletic teams, showing their traditional spirit, determination and will to win, enjoyed remarkably successful seasons. In 225 contests during the year, Army won 164 and tied 3 for a winning percentage of 73.9.

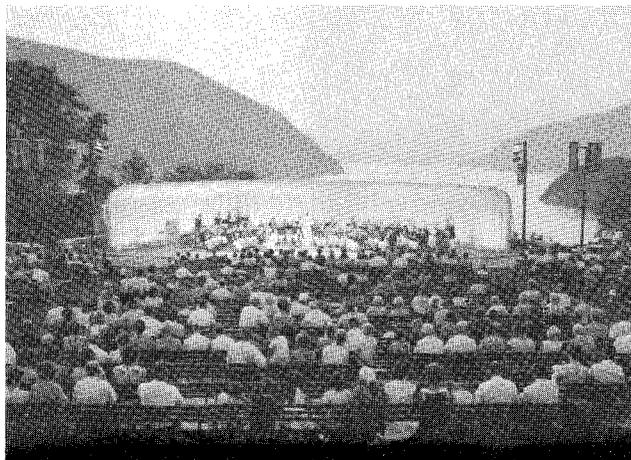
b. Regional and National recognition gained by Army teams included the winning of the national title by the pistol team for the fifth straight year, Eastern league championships won by the swimming and baseball teams, and Heptagonal championships won by the cross-country and outdoor track teams. A complete summary of this year's intercollegiate athletic activities may be found in Appendix D.

12. WEST POINT SUPERINTENDENT'S FUND:

Construction of the Trophy Point Amphitheater was completed in June. It includes a granite terrace overlook which doubles as a stage. Supporting facilities underneath include a large elevator to lift the bandshell and other equipment from the storage basement to the stage. The portable bandshell and sound amplification system will enhance greatly the acoustical qualities of the natural amphitheater. As can be seen in the photographs, the traditional beauty of the area is maintained while a functional structure for appropriate ceremonies has been added. This facility was made possible through a generous donation by Richard King Mellon of Pittsburgh, Pennsylvania.



*Overlook as seen from  
Battle Monument*



*Portable Bandshell in use*

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### 13. INSTALLATION ACTIVITIES AND FACILITIES:

a. The administrative activities and logistical and troop support, without which the Academy could not exist, are provided by a dedicated and highly stable civilian workforce and by the 1st Battalion, 1st Infantry, which is composed of the 57th Military Police Company, USMA Band, 50th Engineer Company, 1st, 2nd, and 3rd Hospital Detachments, the 2nd Aviation Detachment, and the Battalion Headquarters Company. This support is directed and coordinated by the USMA Staff through the officers heading the subordinate elements of the organization. Appendix H, Management and Administration, presents a complete picture of the functioning of these elements of the Academy's structure for the reported year and also contains detailed statistical information on the Academy. I would like to highlight some of these activities here.

b. Information Office: There is a continuing need to improve public knowledge about and understanding of the mission and programs of the USMA.

(1) Of note this year was the inauguration of a program of orientation visits by small groups of leaders of commerce and industry. Two such visits were conducted, one in October and one in April. The program consists of a minimum of briefings and a maximum of personal investigation of the Academy by the visitor. These businessmen and their wives were encouraged to talk to cadets, sit in on classes, and to examine any area of the Academy's program, operations or facilities that they found of interest. Our guests expressed, in a most complimentary manner, appreciation for the opportunity to inform themselves about the Academy and a new awareness of its objectives and accomplishments. We intend to continue this program in order to obtain better understanding of the Academy among the leaders of the business community.

(2) To provide a channel for easy dialogue between local communities and the Academy, a Community Relations Advisory Committee was organized. The several meetings held thus far indicate that this group should prove helpful in furthering community relations objectives.

(3) The Civilian Public Relations Advisory Committee (CPRAC) is composed of prominent men in the public relations field who voluntarily serve on the Committee. This year, the Committee was most helpful in assisting with the preparation of a new promotional motion picture about the Academy. The theme adopted for the picture was, in fact, developed by the Committee. The CPRAC also contributed significantly to the

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development of the newly published USMA Public Relations Program. This Program gives particular attention to the role which can be played by the local West Point Societies.

(4) A special effort was made with respect to major news media located in New York City with a view toward increasing their awareness of the Academy's programs and activities. This has already resulted in a one-half hour TV documentary and a fifteen-minute network radio program with others in prospect.

c. Funding and Manpower:

(1) The Department of the Army provided \$19,305,000 in direct obligation authority during FY 1966 for the operation and maintenance of the United States Military Academy and support of family housing facilities. An additional \$3,525,000 was available from reimbursements. This level of funding adequately supported mission and expansion related requirements and enabled a substantial reduction in backlog of deferred maintenance of physical facilities.

(2) The manpower authorizations of the Military Academy were increased by 53 officers, 45 enlisted personnel and 62 civilian employees during the year. During the first two years of the expansion program (i. e., FY 1965-66), the average strength of the U. S. Corps of Cadets has increased 19% whereas authorized military personnel increased 6.9% and civilian personnel authorizations are up 7.8%.

(3) Continuing emphasis is accorded to the management of fiscal and manpower resources and to achieving efficiency, economy and effectiveness in logistics and administrative operations. A detailed report is contained in Appendix H, Management and Administration.

d. Logistics:

(1) Activities supervised by the Treasurer, USMA, underwent a number of changes. Cadet pay was raised by the Congress effective 1 September 1965 from \$120.00 to \$147.30 per month. This long-sought action relieved a shortfall in the ability of cadets to cover required expenses from their pay. The Cadet Mess expanded its capacity to enable it to feed 3300 cadets in spite of the difficulties caused by construction going on around and within the Cadet Mess area in Washington Hall. This was accomplished by improvements in food preparation and handling equipment, procurement of portable reefers for interim minimum essential refrigeration,

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and a more efficient organization and utilization of waiters. Because of construction activities, the Cadet Store operations (Uniform Manufacture and Retail Store) were moved from Washington Hall to interim locations. In addition, plans were completed for expansion of the U. S. Hotel Thayer, which operates under the Treasurer's supervision. Construction is scheduled to start in October 1966 and should be completed by September 1967.



*Cadet Store in its new location in the basement of New South Barracks*

(2) Modernization of the Academy's transportation fleet was accomplished with the receipt of 140 new vehicles which replaced overage or uneconomically repairable equipment. This together with effective maintenance resulted in a high state of materiel readiness and a reduction in the cost of fleet operation.

(3) Through a program of active search at closing Army installations in the area, needed equipment valued at \$250,000 was obtained by the Academy for only transportation cost; Commissary Store operating hours were extended from 34 to 45 hours per week, two additional frozen food cases and display shelves were installed to better serve an increasing clientele. The Post Exchange and Snack Bar were completely renovated and enlarged at a cost of \$338,250. At the Laundry and Dry Cleaning Plant, all new equipment was installed in the dry cleaning room and improved equipment was placed in the laundry department. Property disposal operations were consolidated with and moved to Stewart Air Force Base.

(4) In the area of family housing, 70 sets of quarters were rehabilitated and rehabilitation of 31 more was begun. Contracts for interior and exterior painting of quarters amounted to \$135,000.

(5) The U. S. Army Hospital was accredited for another three years by the Joint Commission of Hospital Accreditation. The Hospital provides outstanding medical care to the Corps of Cadets and other authorized patrons. The numerous patient commendations received by the Hospital support this evaluation. The Dental Surgeon carried the mouth-guard program into its fourth year with this being the first wherein all cadets

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had been furnished a mouthguard. In the four-year period of this program, mouth injuries have been reduced 93%. An active program of preventive dentistry has reduced by 40% the number of cadets needing dental treatment when compared to FY 1965.

(6) The Engineer Division was engaged in the various rehabilitation and construction projects in progress during the period. Included were the completion of rehabilitation of Bartlett Hall and the Post Headquarters Building; commencement of rehabilitation of the Band facility, Boiler Plant (Phase III) and Camp Buckner; the beginning of construction of eight physical fitness fields and the Post-wide utilities system modernization and expansion; continuation of construction of the Washington Hall/Baracks Complex; completion of the Amphitheater at Trophy Point; modification of existing buildings for a new computerized data processing system for use by the Adjutant General to replace the previous card punch system, interim facilities for the Cadet Sales Store, uniform manufacturing, fitting rooms, and Treasurer's Office; and, for permanent new locations, rehabilitated facilities for the Self Service Supply Center, PX Tailor Shop, Child Care Center, and the Service Club and Special Services Library.

e. Administration:

(1) The personnel increases authorized for FY 1966 were described in paragraph c (2) above. Except for enlisted personnel, where the Vietnam situation caused some shortages, the Academy was able to fill these increased authorizations with personnel of the required high quality. This was made possible through the continuing cooperation and understanding of the Department of the Army agencies concerned with personnel assignment. These agencies have rendered every assistance in insuring that the Academy's personnel authorizations were met.

(2) Activities supervised by the Adjutant General:

(a) The USMA Printing Plant supported the needs of the Academy by printing nearly 50,000,000 (10.5% more than FY 1965) 8" x 10 1/2" sheet equivalents at a cost of \$5.13 per thousand sheets (down four cents from FY 1965). Improvements in the plant's capabilities and efficiency were accomplished by the installation of five new major items of equipment valued at \$56,000.

(b) Data Processing Services for cadet record-keeping and installation of support was accomplished by use of an IBM card punch system and part-time use of the computers in the Academic Computer

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Center. An extensive system analysis and programming effort were accomplished to prepare for a switch-over to a fully computerized system when the IBM card punch system will be replaced early in FY 1967 by a GE 215 type computer.

(c) Emphasis has been placed on the community service program whereby every effort is made to make service widows and wives with husbands away feel a part of this military community. There are presently 120 wives on the USMA mailing list for receipt of weekly information on USMA services and activities available to them.

f. Impressive strides were made by the Book Department during the year. Sales were up 21% to \$92,000; the number of titles stocked was increased from 2,500 to 4,500 and procurement lead time was generally reduced from six to one week.

g. Special Services programs contributed significantly to the well being of the USMA community.

Improvements were the move of the Service Club and Library to renovated facilities in the troop housing area; the renovation of the Post Bowling Lanes to include two additional lanes, and the provision of illumination for night skiing at the Ski Slope. Use of these facilities has greatly increased. Expansion of the Youth Activities Program was made possible by the hiring of a full-time youth activities director. The expanded program has been enthusiastically received and participation is exceptionally good.



*Youth Basketball League Game*

h. West Point Elementary School:

(1) 923 pupils started the school year in classes from kindergarten through eighth grade under the tutelage of 48 professional personnel. High for the year was 974 pupils. The Military Academy is fortunate in having a grade school of such proven high quality. The school facilities and equipment provided by the Department of Health, Education and Welfare are excellent and the energetic and enthusiastic staff and teachers are continually searching for ways to improve the school.

(2) The most significant growth during the 1965-66 school year was in the area of curriculum. All facets of the school curriculum were studied and evaluated. The study was conducted through the organization of a Curriculum Council, frequent meetings with grade teachers, administrative conferences, and scheduled visits to each of the classrooms in the three school buildings. The Council met regularly during the school year to discuss the existing curriculum in terms of meeting the needs and interests of the students, to use evaluative criteria in measuring content and methods of instruction in the existing curriculum areas, to seek problems and constructive suggestions from the teaching staff, to bring curriculum issues into focus, to determine a priority of problems, and to promote articulation of the total program between the various levels of the elementary school.

(3) It is interesting to note that in the Iowa Test of Basic Skills (vocabulary, reading, language, work-study, and arithmetic), the scores attained by West Point children far exceeded the national averages:

| <u>GRADE</u> | <u>GRADE EQUIVALENT</u> | <u>PERCENTILE</u> |
|--------------|-------------------------|-------------------|
| 3            | 4.4                     | 99                |
| 4            | 5.4                     | 98                |
| 5            | 6.5                     | 98                |
| 6            | 7.5                     | 96                |
| 7            | 8.8                     | 97                |
| 8            | 10.1                    | 99                |

i. The West Point Museum, founded in 1854, houses a unique collection of military arms and accoutrements, as well as a large number of displays dealing with both European and American military history. It serves as a college museum in support of the curriculum and as a public museum for the enjoyment of visitors. During the year, the museum supported cadet instruction by preparing special exhibits for the academic departments, and presenting lectures on weaponry and early European Warfare techniques. 1858 objects were made available to officers and cadets through local loans and loans were made and exhibits furnished to many programs throughout the country. 298,719 visitors went through the Museum's turnstile, 782 reference letters were answered and 260 valuable objects acquired. These facts spotlight the active and valuable nature of the museum's operation.

j. Alumni Activities:

(1) Under the supervision of the Alumni Secretary, a new concept for the June Week Program was announced in 1965. This new

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program recognized that alumni and cadet families were attending June Week in such increasing numbers that they were outstripping the Academy's capability to care for them. The new concept scheduled reunion activities first, followed by graduation activities. Support to reunion classes was limited to five year classes beginning with the 25th Reunion class. More junior classes were asked to plan their reunions around Homecoming Weekend in the fall. This new program has offered a satisfactory solution to the developing overcrowding problem and has been received with minimum complaint. Experience does indicate that some adjustments may be in order. These are being considered.

(2) The election of Sylvanus Thayer to the Hall of Fame for Great Americans at New York University successfully culminated a campaign conducted by the Association of Graduates. Thayer was installed in an impressive ceremony at New York University on 15 May.



*Thayer Unveiling at the Hall of Fame for Great Americans*

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14. CONCLUSION:

a. The appendices to this report, to include the separate volumes containing the reports of the Dean and the Commandant and the volume on Management and Administration, supplement in greater detail and depth the items I have selected to mention in this basic letter. The appendices are designed to provide reference data to those with special interests in particular aspects of the Academy's programs.

b. The deferments experienced this year in portions of the expansion program pose a serious threat to that program. Reinstatement of these deferred items will be critical to the proper progression of the program. Should such disruptions continue, a revision of the program will be necessary, but until this need is clearly established, we will press forward with the Corps' expansion according to plan.

c. The Academy is keenly aware of the great demands being placed upon and the burden being borne by the United States Army during this time of commitment to combat in Vietnam and its vital role in supporting our national effort. The continuing long-range importance of the United States Military Academy to the national defense requires that the resources necessary to insure the continuing ability of the Academy to perform its vital mission over the years to come should be provided.



D. V. BENNETT  
Major General, USA  
Superintendent



*The Academic Board of the United States Military Academy*

Seated left to right

Colonel George A. Lincoln, M.A., Professor of Social Sciences  
 Brigadier General Richard P. Scott, M.A., Commandant of Cadets  
 Major General D. V. Bennett, B.S., Superintendent  
 Brigadier General John R. Jannarone, M.S. (C.E.), C.E. Columbia, Dean of  
 the Academic Board  
 Colonel Charles P. Nicholas, B.S., Professor of Mathematics  
 Colonel Elvin R. Heiberg, C.E., Professor of Mechanics

Second row - left to right

Colonel Frederick C. Lough, LL.B., Professor of Law  
 Colonel Elliott C. Cutler, Jr., Ph.D., Professor of Electricity  
 Colonel John H. Voegtly, M.D., Professor of Military Hygiene  
 Colonel John D. Billingsley, M.B.A., Professor of Ordnance  
 Colonel Charles R. Broshous, M.A., Professor of Earth, Space & Graphic Sciences  
 Colonel Walter J. Renfroe, Jr., Ph.D., Professor of Foreign Languages

Third row - left to right

Colonel Robert S. Day, M.S., Director of Admissions & Registrar  
 Lieutenant Colonel Edward A. Saunders, Ph.D., Professor of Physics & Chemistry  
 Colonel Edwin V. Sutherland, Ph.D., Professor of English  
 Colonel Charles H. Schilling, Ph.D., Professor of Military Art and Engineering

HEADQUARTERS  
UNITED STATES MILITARY ACADEMY

SUPERINTENDENT

MAJOR GENERAL J. B. LAMPERT  
(Jun 63 - Jan 66)

MAJOR GENERAL D. V. BENNETT  
(Jan 66 - )

GENERAL STAFF

|   |   |
|---|---|
| Chief of Staff  | Colonel Ernest P. Lasche                              |
| Secretary of the General Staff                          | Lieutenant Colonel John H. Madison, Jr.               |
| Assistant to the Superintendent<br>(Gifts & Memorials)  | Colonel Donald E. Wilbourn<br>(Jul 61 - Jul 65)       |
|   | Lieutenant Colonel Marcellus W. Bounds<br>(Aug 65 - ) |
| Deputy Chief of Staff for<br>Personnel & Administration | Colonel John H. Robinson                              |
| Deputy Chief of Staff for<br>Logistics                  | Colonel Kenneth T. Sawyer                             |
| Comptroller   | Colonel James C. Cross                                |

SPECIAL STAFF

|   |   |
|---|---|
| Adjutant General                        | Colonel Donald L. Geer  |
| Air Force Liaison Officer               | Major Robert A. Carlone   |
| Alumni Secretary                        | Colonel John B. R. Hines  |
| Army Aviation Officer                   | Major Edward B. Covington, III<br>(Jan 63 - Aug 65)                     |
|   | Major Lester C. Caudle<br>(Aug 65 - Mar 66)                             |
|   | Major James R. Hill (Mar 66<br>(Mar 66 - )                              |
| Chaplain, Post                          | Major Porter H. Brooks  |
| Chaplain, USMA                          | The Reverend James D. Ford, B. D.                                       |
| Civilian Personnel Officer              | Mr. Joseph J. Stapleton   |
| Dental Surgeon                          | Colonel Paul W. Holter  |
| Director of Admissions<br>and Registrar | Lt. Colonel George A. Garman, Jr., M. P. A.<br>(Acting Jul 64 - Aug 65) |
|   | Colonel Robert S. Day, M. S.<br>(Aug 65 - )                             |
| Director of Athletics                   | Colonel Raymond P. Murphy<br>(Jul 63 - Jun 66)                          |
|   | Colonel Jerry G. Capka<br>(Jun 66 - )                                   |

Special Staff - Continued

|  |   |
|--|---|
| Director of Expansion Planning<br>and Control Office | Colonel Charles R. Broshous, M. A.                        |
| Director of Family Housing                           | Mr. Elliott W. Amick                                      |
| Director of Music & Bandmaster<br>Engineer           | Lieutenant Colonel William H. Schempf, Ph. D.             |
| Exchange Officer                                     | Colonel Riel S. Crandall                                  |
| Finance & Accounting Officer                         | Lieutenant Colonel Raymond B. Unger                       |
| Information Officer                                  | Lieutenant Colonel John F. Rogan                          |
| Inspector General                                    | Lieutenant Colonel Robert E. Kren                         |
| Maintenance Division, Chief                          | Lieutenant Colonel William N. Todd, III                   |
| Military Personnel Branch,<br>Chief                  | Lieutenant Colonel Joseph W. Losch                        |
|  | Lieutenant Colonel Leonard P. Perna<br>(Aug 62 - Jul 65)  |
|  | Lieutenant Colonel William H. Durand<br>(Jul 65 - )       |
| Museum Director                                      | Mr. Richard E. Kuehne                                     |
| Provost Marshal                                      | Lieutenant Colonel Julien H. LePage                       |
| Purchase & Contract Officer                          | Lieutenant Colonel Charles J. Heyer                       |
| Security Officer                                     | Lieutenant Colonel William J. Hodges<br>(Jul 62 - Jul 65) |
|  | Lieutenant Colonel Leland B. Fair<br>(Jul 65 - )          |
| Signal Officer                                       | Lieutenant Colonel John E. McIntire                       |
| Special Services Officer                             | Lieutenant Colonel Alfred G. Vitacco<br>(Jun 64 - Jul 65) |
|  | Major William A. Crim, Jr.<br>(Jul 65 - )                 |
| Staff Judge Advocate                                 | Colonel Robert H. Ivey<br>(Mar 65 - Aug 65)               |
|  | Colonel Arthur D. Porcella<br>(Aug 65 - )                 |
| Supply & Services Division,<br>Chief                 | Lieutenant Colonel William H. Webb                        |
| Surgeon  | Colonel John H. Voegtly, M. D.                            |
| Transportation Officer                               | Lieutenant Colonel William C. Malkemes                    |
| Treasurer  | Colonel Robert C. Borman<br>(Jul 62 - Jun 65)             |
|  | Colonel Robert S. Beightler<br>(Jun 65 - )                |
| Veterinarian   | Captain Orville C. Schlinke                               |

HEADQUARTERS  
UNITED STATES CORPS OF CADETS

BRIGADIER GENERAL RICHARD P. SCOTT

|   |  |
|---|--|
| Deputy Commandant                                 | Colonel Robert M. Tarbox<br>(Jun 62 - Jul 65)          |
|   | Colonel John G. Wheelock<br>(Jul 65 - )                |
| Director of Physical Education                    | Colonel Frank J. Kobes, Jr., M. A.                     |
| Director of Military Psychology<br>and Leadership | Colonel Samuel H. Hays                                 |
| Director of Military Instruction                  | Colonel William J. Ray                                 |
| Commanding Officer,<br>1st Regiment               | Colonel George K. Maertens                             |
| Commanding Officer,<br>2d Regiment                | Colonel Archelaus L. Hamblen, Jr.<br>(Jul 63 - Jan 66) |
|   | Colonel Algin J. Hughes<br>(Jan 66 - )                 |
| Commanding Officer,<br>3d Regiment                | Colonel John W. Morris                                 |
| Commanding Officer,<br>4th Regiment               | Colonel Henry J. Schroeder, Jr.                        |

DEAN OF THE ACADEMIC BOARD

BRIGADIER GENERAL JOHN R. JANNARONE,  
M. S. (C. E. ), C. E. Columbia

|                                       |  |
|---------------------------------------|--|
| Principal Assistant to the Dean       | Lieutenant Colonel Dallas L. Knoll, Jr.,<br>M. S. (C. E. ) |
| Director, Academic Computer<br>Center | Lieutenant Colonel William F. Luebbert,<br>Ph. D.          |
| Librarian                             | Mr. Egon Weiss, M. A. , M. S. (Lib Sci)                    |

ACADEMIC DEPARTMENTS

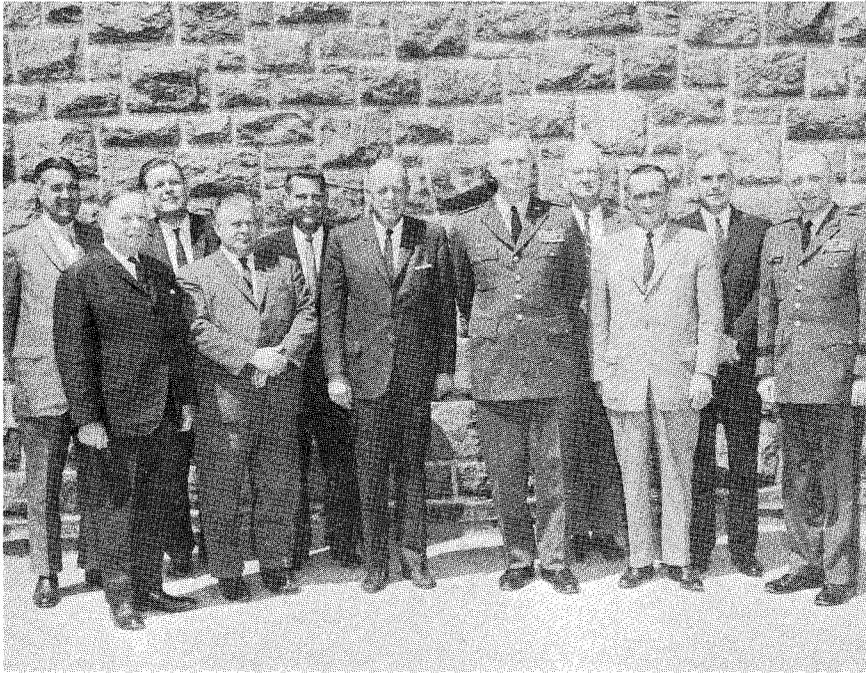
PROFESSORS

|                                 |   |
|---------------------------------|---|
| Earth, Space & Graphic Sciences | Colonel Charles R. Broshous, M. A.<br>Colonel William W. Watkin, Jr., Ph. D.<br>(Jul 61 - Sep 65) |
| Electricity                     | Colonel Elliott C. Cutler, Jr., Ph. D.  |
| English                         | Colonel Edwin V. Sutherland, Ph. D.   |

Academic Departments - Professors (Continued)

|                            |  |
|----------------------------|--|
| Foreign Languages          | Colonel Walter J. Renfroe, Jr., Ph. D.<br>Colonel Sumner Willard, Ph. D.                   |
| Law                        | Colonel Frederick C. Lough, LL. B.   |
| Mathematics                | Colonel Charles P. Nicholas, B. S.<br>Colonel John S. B. Dick, M. S.                       |
| Mechanics                  | Colonel Elvin R. Heiberg, C. E.<br>Colonel Frederick A. Smith,<br>M. S. (M. E. ), M. B. A. |
| Military Art & Engineering | Colonel Charles H. Schilling, Ph. D.<br>Colonel Thomas E. Griess, M. S.                    |
| Military Hygiene           | Colonel John H. Voegtly, M. D.   |
| Ordnance                   | Colonel John D. Billingsley, M. B. A.  |
| Physics & Chemistry        | Colonel Donald G. MacWilliams, M. S.<br>Lieutenant Colonel Edward A. Saunders,<br>Ph. D.   |
| Social Sciences            | Colonel George A. Lincoln, M. A.<br>Colonel Amos A. Jordan, Jr., Ph. D.                    |





**BOARD OF VISITORS**

*Left to right: Dr. Frank A. Rose; Rep. Alexander Pirnie; Rep. G. Elliott Hagan;  
Rep. Olin E. Teague; Rep. Glenard P. Lipscomb; Dr. Frederick L. Hovde;  
MG D. V. Bennett; MG Leif J. Sverdrup, USAR Ret; Mr. Joseph A. Beirne;  
Rep. William H. Natcher; BG R.P. Scott*



**DEPARTMENT OF THE ARMY  
GENERAL STAFF TEAM**

*Left to right: MAJ F. G. Rockwell, BG L. B. Ramsey, BG C. E. Beck,  
MG P. F. Lindeman, MG D. V. Bennett, MG F. W. Boye,  
BG A. L. West, BG R. P. Scott, and MAJ J. E. Bowen*

## REVIEW AND EVALUATION

### 1. Command and Supervision:

a. The United States Code prescribes that, "the supervision and charge of the Academy is in the Department of the Army, under officers of the Army detailed to that duty by the Secretary of the Army." This function is presently carried out by the Deputy Chief of Staff for Personnel. The Code also states that, "the immediate government of the Academy is under the Superintendent who is also the commanding officer of the Academy and of the military post at West Point." Inherent in the duties of both of these officers is the responsibility for continuous evaluation of the effectiveness of the Academy's programs and the obligation to insure their continued improvement and currency.

b. The Secretary of the Army has placed the responsibility for the curriculum and courses of study upon the Academic Board. As prescribed by regulation, the membership of the Academic Board consists of the Superintendent, the Dean of the Academic Board, the Commandant of Cadets, Permanent Professors who are Heads of Academic Departments, and the Director of Admissions and Registrar. Committees of the Board function to provide continuing consideration of the effectiveness of the academic programs and to recommend improvements to the Board. The Board also determines the eligibility of candidates for appointment, the disposition of deficient cadets, the advancement of cadets from class to class and the eligibility of cadets to be graduated.

2. Inspections by Outside Agencies: To assist the Academy officials in operating the United States Military Academy in the most effective and efficient manner, the advice and recommendations received from a number of outside agency evaluations have proven most valuable. The principal recurring reviews are made by:

a. The Board of Visitors (annually)

b. The Department of the Army General Staff Team (annually)

c. The Middle States Association of Colleges and Secondary Schools (every ten years for accreditation - next evaluation in 1969)

d. Inspector General of the Army (biennially - next inspection on 17-21 October 1966)

e. The Army Audit Agency (two to three year intervals - last inspection on 3 November 1964-5 February 1965)

f. Department of the Army Manpower Survey Team (triennially - last survey in December 1964)

3. Board of Visitors: The Board is constituted annually as required by law to look into all aspects of the Academy's operations. The visit was conducted from 5 to 7 May 1966. The Board's conclusions and recommendations have been forwarded to the President but will not be available for publication until acted upon by him. The specified composition of this Board along with the 1966 membership follows:

| <u>Specified Composition</u>  | <u>Membership</u>  |
|---|--|
| The Chairman of the Committee on Armed Services of the Senate (or his designee).                              | Senator Sam J. Ervin, Jr., North Carolina (representing Senator Richard B. Russell)*   |
| Three other members of the Senate designated by the Vice President or President pro tempore of the Senate.    | Senator Allen J. Ellender, Louisiana*<br>Senator A. Willis Robertson, Virginia*<br>Senator George L. Murphy, California*   |
| The Chairman of the Committee on Armed Services of the House of Representatives (or his designee).            | Representative G. Elliott Hagan, Georgia (representing the Honorable L. Mendel Rivers)*  |
| Four other members of the House of Representatives designated by the Speaker of the House of Representatives. | Representative Olin E. Teague, Texas<br>Representative William H. Natcher, Kentucky<br>Representative Glenard P. Lipscomb, California<br>Representative Alexander Pirnie, New York |

\*Did not attend meeting of the Board at USMA.

| Specified Composition                    | Membership   |
|--|--|
| Six persons designated by the President. | <p data-bbox="843 133 1477 205">Dr. Frederick Lawson Hovde, President, Purdue University**</p> <p data-bbox="843 225 1477 333">Mr. Joseph A. Beirne, President, Communications Workers of America</p> <p data-bbox="843 352 1477 431">Mr. Robert St. Clair Conahay, III, Hackettstown, New Jersey</p> <p data-bbox="843 450 1477 607">Major General Leif J. Sverdrup, USA Ret., Chairman of the Board and Chief Executive Officer, Sverdrup &amp; Parcel Associates, Inc.</p> <p data-bbox="843 627 1477 735">General James F. Collins, USA Ret., President, American National Red Cross</p> <p data-bbox="843 754 1477 834">Dr. Frank A. Rose, President, University of Alabama</p> |

\*\*Selected by the Board as Chairman of the 1966 visit.

4. Department of the Army General Staff Team Visit, 22-24 March 1966:

a. This team is charged with making a general survey of the Academy each year. The members evaluate the adequacy of resources allocated to the Academy by the Department of the Army and the use of resources by the Academy; it inquires into areas of current interest relating to the Department of the Army's supervisory responsibilities for the Academy. The admissions program, curriculum, military training programs, faculty, and the physical plant and equipment are among the areas which receive close attention. The team's visit serves the purpose of an annual command inspection. Members of this year's team were:

(1) Major General P. F. Lindeman (Team Chief), Office of the Deputy Chief of Staff for Personnel.

(2) Major General F. W. Boye, Jr., Chief of Legislative Liaison.

(3) Major General E. J. Gibson, Office of the Deputy Chief of Staff for Logistics.

(4) Brigadier General A. L. West, Jr., Office of the Assistant Chief of Staff for Force Development.

(5) Brigadier General C. E. Beck, Office of the Comptroller of the Army.

(6) Brigadier General L. B. Ramsey, Office of the Chief of Information.

(7) Major F. G. Rockwell, Jr., Office of the Deputy Chief of Staff for Personnel.

(8) Major James E. Bowen, III, Office of the Deputy Chief of Staff for Personnel.

b. The conclusions and recommendations included in the team's report to the Chief of Staff are listed in the attached inclosure. The recommendations have been approved by the Chief of Staff.

5. The Middle States Association of Colleges and Secondary Schools: The next accreditation evaluation of the United States Military Academy is scheduled for 1969. However, the Academy benefited indirectly by the inspection of the Naval Academy which was conducted this year by the Middle States Association. In view of the many similarities of these two Service Academies, the report of the Association's evaluation proved a valuable checklist for use in a self-evaluation at USMA. A thorough review of the report was made here in order to insure that the best possible use could be gained from its contents where an application to the United States Military Academy could be found.

6. Annual Conference of Superintendents: Each year, the four Service Academy Superintendents meet to review and compare programs and activities of mutual interest. Other key personnel from each of the academies participate in the conference discussions. The eighth such conference was held at the United States Air Force Academy during the period 18-20 April 1966. The exchange of information produced by these meetings is of great value in assisting the Superintendents by comparing the experiences of the schools with various programs conducted with objectives which generally have a common application to them all. This year, discussions included consideration of methods of standardization of admissions procedures, production of an admissions film strip for common use, systems for giving the earliest possible notification to candidates of qualification for admission, ways of reducing attrition, curriculum improvements, grading and term-end procedures, use of faculty sabbatical leaves and athletics at the Service Academies.

7. Special Curriculum Review: At the request of the Superintendent, a review of the curriculum was made during the year by a distinguished committee composed of Lieutenant General C. H. Bonesteel, III, USA, Dr. John E. Vance, New York University, and Brigadier General K. E. Fields, USA Retired. These gentlemen devoted considerable time to studying the curriculum and discussing it with various Academy personnel ranging from cadets to the Superintendent. Their report contained valuable observations and advice on improvements which could be made. Generally, however, they found satisfaction in the status of curriculum development at the United States Military Academy as reflected by the following quote from their report:

"The Academy is carrying out its mission extremely well and there is lively interest on all sides to provide improvements to keep its graduates best fitted to the changing times. There appears to be no need for any drastic changes or deep concern. . . . It appears to the Review Group that the curriculum is currently well oriented and balanced, generally, to support the mission of the Military Academy. In our opinion, there are no clear trends foreseeable at this time with regard to the future Army which indicate that the USMA curriculum at the present time should be substantially modified to change the policy that a hard-core proportion of the curriculum should be prescribed for common completion by all successful cadets or to alter appreciably the present spread and emphasis of subjects covered in the hard-core curriculum."

They did, however, offer valuable constructive criticism in many areas of Academy activities which in the words of the report was, "aimed primarily at qualitative changes whereby, through evolutionary processes, the Military Academy can better meet the challenge of the future."

## CONCLUSIONS AND RECOMMENDATIONS

set forth in

The Report of the Department of the Army General Staff Team  
following the 1966 visit, 22-24 March 1966  
to the  
United States Military Academy

### 1. CONCLUSIONS:

a. The Superintendent and the staff and faculty of the U. S. Military Academy are performing their duties in an exemplary manner. The morale of the cadets, officers, and enlisted men that the Team observed was superior. Particular recognition is singled out for Lieutenant General James B. Lampert, Superintendent of the Military Academy, who departed USMA on 1 January 1966.

b. Early notification of selection of candidates is essential in order for the Academy to compete with other colleges for outstanding young men. Procedures for early notification as well as a description of the admission process should be clearly spelled out in the annual catalogue.

c. The Admissions Program is an active and effective instrument for locating and interesting highly qualified young men in attending the Academy. Of particular note are the scheduled visits of guidance counselors to West Point.

d. The Product Appraisal research project is a highly desirable long term program.

e. With the early promotion policy now in effect, the USMA graduate who goes directly to graduate school will be eligible for promotion with little troop experience to the grade of captain. This could have a detrimental motivational effect on the individual as well as his contemporaries.

f. The cadet honor system remains sound and appears to continue to be administered in an outstanding manner by the Corps of Cadets.

g. The present method of branch selection is supported by the Superintendent and the cadets.

INCLOSURE TO APPENDIX B

h. The program of cadet motivation is being aggressively pursued and should result in valuable returns in future years. The informal discussions between cadets and senior officers of the DA staff have been productive.

i. The cadet Army Orientation Training is an essential element of the military training of cadets and because of the importance of this program every effort should be made to insure that the cadets are afforded the opportunity to train with the best available Army units regardless of the location of these units.

j. The continuation of the present policy of direct assignment to units of USMA graduates should be reviewed.

k. The Military Academy has approximately \$912,000 in priority unfinanced requirements which could be obligated by 30 June 1966 if provided on a timely basis. The most urgent items total \$332,000.

l. The 50th Engineer Company provides the Superintendent with a support unit that is well suited for the missions of the Military Academy and the West Point Military Reservation.

m. The advanced studies and electives program has provided an educational challenge to those cadets with above average academic background. However, the academic and military training programs should be continually monitored to insure a proper balance between the two.

n. Expansion of the Corps of Cadets as authorized by the Congress will be dependent on the availability of facilities. Of particular importance is the Academic Building presently programmed for FY 68. This structure is a limiting factor in continued increase in the size of incoming classes.

## 2. RECOMMENDATIONS:

a. The Superintendent take action to officially designate January as the principal testing date for candidates to USMA. In addition that he, in conjunction with the Adjutant General and Chief of Legislative Liaison, notify Members of Congress of this change.

b. The Department of the Army support the Military Academy Admissions Program and, in particular, visits of guidance counselors to West Point.

c. Department of the Army support the Product Appraisal research project.

d. The Superintendent should continue to advise the "Distinguished Graduates" on the advantages of assignment to troop duty prior to attendance at graduate schooling.

e. The present method of branch selection be maintained.

f. The program for informal discussions between cadets and senior officers of the DA staff be continued.

g. Department of the Army continue Army Orientation Training for cadets and make every effort to insure that they are afforded the opportunity to train with the best available Army units regardless of the location of these units.

h. The Department of the Army review the policy of direct assignment to units of USMA graduates in conjunction with the analyses of the recent Haines Board study.

i. Within the limitations imposed by other high priority requirements, the Department of the Army should support to the maximum extent possible the unfinanced requirements of the Military Academy.

j. The Department of the Army continue to support the retention of the 50th Engineer Company at the Military Academy.

k. That the Superintendent closely monitor the military and academic programs to insure a proper balance between the two, and that consideration be given to adding additional military subjects to the electives program.

l. That the Department of the Army continue its efforts to acquire approval for necessary resources to support the construction program for the expansion of the Corps of Cadets in accordance with the plan already approved by Congress.

m. That the Department of the Army note that continued deferral of construction projects may require a revision of the expansion plan for the Corps of Cadets.

n. That the General Staff visit to the Military Academy be sufficiently early to allow the DA report to be submitted to the Chief of Staff before the Board of Visitors arrives at the Academy.

### 3. COMMENT:

Most of the conclusions and recommendations of the DA Staff Team as listed above either expressed agreement with and support of

existing programs and activities or singled out areas for action by the Department of the Army. Some, however, required action by USMA. The status of these is as follows:

(1) Conclusion 1 b and recommendation 2 a above: The system of immediate notification upon determination of a candidate's status in any of the three general areas of qualification (academic, medical or physical) together with information on how to obtain testing as soon as possible will be emphasized and explained in the 1966-67 catalogue. The Adjutant General will include in the annual invitation to Congressmen to nominate a request that nominees be designated by January. The number of January testing stations will be increased to meet the anticipated increase in load.

(2) Conclusion 1 e and recommendation 2 d: In a recent review of this policy at Department of the Army, it was decided to continue to send "Distinguished Graduates" to immediate post graduate schooling if they so desire. However, "Distinguished Graduates" will continue to be advised on the advantages of serving with troops first.

(3) Conclusion 1 j and recommendation 2 h: The recommendation of the "Haines Board" that USMA graduates attend short orientation courses at their Branch Schools prior to troop duty has been approved by the Chief of Staff.

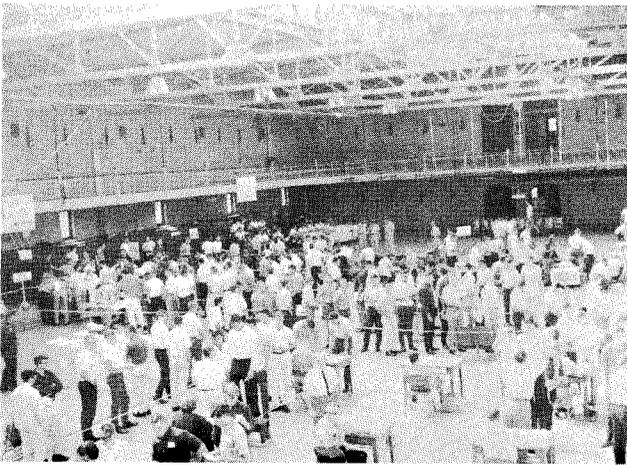
(4) Conclusion 1 m and recommendation 2 k: The present balance of military and academic programs is considered appropriate at present. This balance is a continuing concern of the Academic Board. Military training type subjects would not make appropriate academic electives; however, use of such electives is being studied by the Commandant for possible inclusion in the military training program on a validation or accelerated study basis. Electives in academic subject areas which are professionally valuable are already offered. These courses are explained in detail in Appendix F.



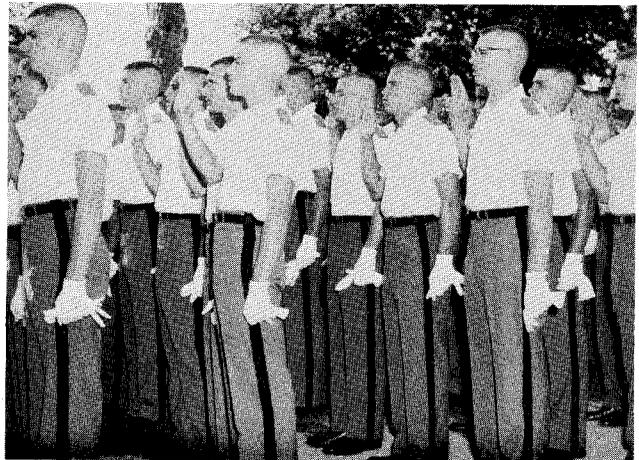
## THE ADMISSIONS PROGRAM

(Class of 1969 Characteristics)

1. On 1 July 1965, the Class of 1969 reported to the Academy. During the rest of Fiscal Year 1966, the major task performed by the Office of the Director of Admissions and Registrar was the selection of the Class of 1970. This class, scheduled to report on 1 July 1966, is slightly smaller than the Class of 1969, but this was caused by the number of vacancies available and not due to a lack of qualified candidates. Again, as during FY 65, when computers were first used for administrative processing of nominees, the Academy's computer equipment was of valuable assistance in the processing, to include several refinements in technique.



*Members of the Class of 1969 reporting on the morning of 1 July 1965*



*The Class of 1969 taking the Oath of Office on the evening of 1 July 1965*

APPENDIX C

2. On 1 July 1965, the Class of 1969 entered the Academy. The following data defines the characteristics of those selected for admission.

The class was selected from nominees as follows:

|  |      |
|--|------|
| Number nominated and examined:   | 4478 |
| Number qualified on entrance examination:<br>(academic, physical aptitude & medical) | 2017 |
| Number admitted:   | 1138 |
| Number qualified for admission but no vacancy available:                             | 879  |

Service connected categories:

| <u>Category</u>           | <u>Number Nominated</u> |
|---------------------------|-------------------------|
| Presidential              | 802                     |
| Regular Army              | 157                     |
| Honor Schools             | 100                     |
| Army Reserve              | 61                      |
| Sons of Deceased Veterans | 26                      |
| Total:                    | 1146                    |

The characteristics of the Class of 1969 are illustrated by the following statistics:

| Rank in Secondary School Class: | No. | Per Cent |
|---------------------------------|-----|----------|
| Top fifth                       | 889 | 78.5     |
| Second fifth                    | 177 | 15.6     |
| Third fifth                     | 60  | 5.3      |
| Fourth fifth                    | 4   | 0.4      |
| Bottom fifth                    | 2   | 0.2      |
| Valedictorians                  | 67  | 5.9      |
| Salutatorians                   | 35  | 3.1      |

Secondary School Background:

|                          |     |      |
|--------------------------|-----|------|
| From public schools      | 922 | 81.5 |
| From independent schools | 211 | 18.5 |

Average College Board Scores:

| Range   | Scholastic Aptitude |       | Achievement |       |
|---------|---------------------|-------|-------------|-------|
|         | Verbal              | Math  | Eng. Comp.  | Math  |
| 700-800 | 3.7%                | 26.7% | 4.1%        | 21.4% |
| 600-699 | 34.7%               | 52.2% | 28.2%       | 45.8% |
| 500-599 | 47.9%               | 20.6% | 48.1%       | 30.7% |
| 400-499 | 13.3%               | 0.5%  | 18.5%       | 2.6%  |
| 300-399 | 0.4%                | 0.0%  | 1.1%        | 0.0%  |
| Mean    | 578                 | 655   | 566         | 633   |

| Co-curricular Activities in Secondary School:     | No. | Per Cent |
|---|-----|----------|
| President of student body or senior class         | 157 | 13.9     |
| Editor of school publication                      | 108 | 9.5      |
| Athletic team captain                             | 377 | 33.3     |
| All-State or All-Conference athletic award winner | 276 | 24.4     |
| Debate team member                                | 156 | 13.8     |
| Boy's State Delegate                              | 299 | 26.4     |
| Club President                                    | 363 | 32.0     |
| Eagle Scout                                       | 150 | 13.2     |
| Athletic Team Letterman                           | 863 | 76.2     |

Geographical Distribution:

Cadets were admitted from every state in the Union, the District of Columbia, Puerto Rico, Philippine Islands, Chile, Costa Rica, and El Salvador.

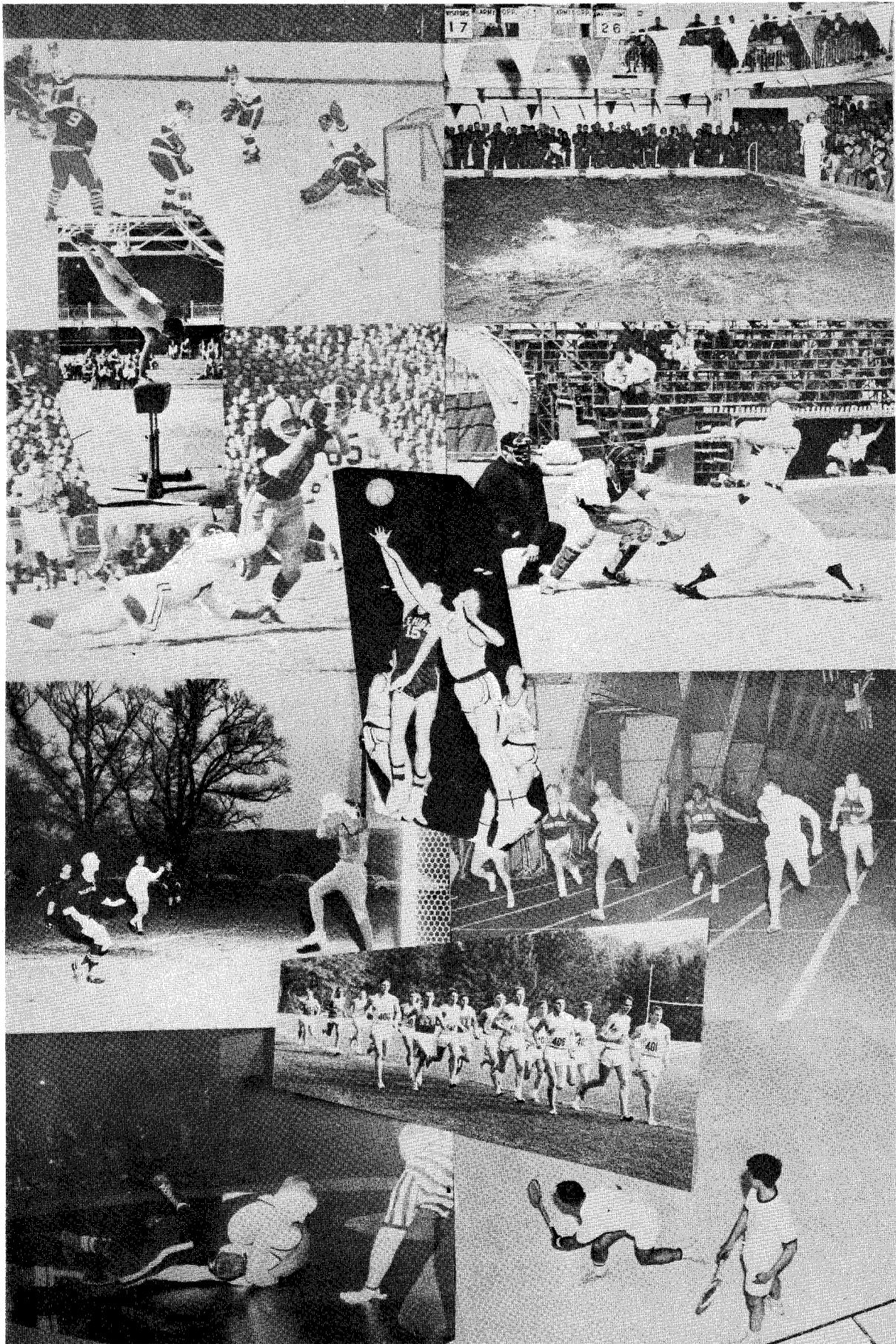
College Background:

There were 196 cadets (17.3%) who had a semester or more of college prior to admission to West Point.

Sons of Alumni:

There were 53 sons of Military Academy graduates (4.7% of the class).

The Class of 1966 graduated with a strength of 579. Of this number, 553 were commissioned in the Army, 17 in the Air Force, and 1 in the Navy. Four graduates did not receive commissions and four were from foreign countries.



## INTERCOLLEGIATE ATHLETICS

### The Athletic Program

The Intercollegiate Athletic Program is administered by the Director of Athletics through the Army Athletic Association as the operating agency. The objectives of the Army Athletic Association are twofold:

1. To produce intercollegiate teams whose play will represent the traditions of the United States Military Academy.
2. To provide the means to support the intercollegiate athletic program.

The first of these objectives is accomplished through the 18-sport program. Through cadet participation as players or spectators, the program promotes the development of leadership qualities through physical competition, instills the will to win, develops esprit within the Corps of Cadets and enhances the reputation and traditions of the Military Academy by the quality of performances in practice and competition.

### This Year's Record

During the 1965-66 season, the intercollegiate athletic teams participating in 18 sports truly reflected the standards of excellence and will to win expected at West Point. The 38 Army teams (18 varsity, 3 junior varsity and 17 plebe) engaged in 396 contests and won 76 per cent. In varsity competition, the teams distinguished themselves by winning 74 per cent of 225 contests (won 164, lost 58, tied 3). The attached inclosure summarizes in more detail the results of the 1965-66 intercollegiate varsity seasons.

Included in the more significant team honors for this past year are the following rankings (all material presented by season):

The cross country team won the Heptagonal title.

The soccer team gained the semi-finals of the NCAA tournament.

The basketball team gained the semi-finals of the NIT.

The pistol team won the national title.

The rifle team won the NRA sectional title.

The swimming team won the Eastern Intercollegiate title.

The baseball team won the Eastern Intercollegiate title.

The outdoor track team won the Heptagonal title.

Individual performances resulted in the following recognition:

All-America: Football - 1, Pistol - 5, Rifle - 1, Swimming - 6, Wrestling - 2, Lacrosse - 1.

All East: 150-1b Football - 10, Football - 3, Basketball - 1, Baseball - 3, Golf - 1.

Heptagonal Champions: Cross Country - 1, Indoor Track - 10, Outdoor Track - 4.

### Coaching Staff

An effective intercollegiate program is greatly dependent upon the quality of the coaching staff. In this regard, West Point is in the highly enviable position of having a truly outstanding staff of coaches. They are not only highly expert in their professional specialties but they are dedicated to the Military Academy and its ideals.

A number of new coaches joined the staff during the past year. Thomas B. Cahill, who was Plebe coach for seven years, was elevated to the position of head football coach. His new staff includes William Meek, Tennessee '43; Robert Ward, Maryland '52; Robert Mischak, USMA '54; Ralph Hawkins, Maryland '58; and Leon Cross, Oklahoma, '63. Tad Schroeder, who continues on the football staff from last year, completes the group. Frank Wells was named as the new gymnastic coach and Denny West became the new golf coach.

### Cadet Participation

A total of 1310 cadets participated in Corps Squad activities during the year. Of this number, 277 were awarded the Army "A", 167 were awarded Academy Monograms, and 262 were awarded Class Numerals. Of the Army "A" winners, 97 are in the Class of 1966.

### Public Interest

There was increased interest in the performance of Army teams throughout the year as was apparent from the crowds that attended home contests. Nearly 139,000 persons viewed the five home football games in the 1965 schedule. Sellout crowds were recorded for the Boston College, Rutgers and Colgate games. Other maximum capacity crowds were on hand for contests in other sports.

### Financial Status

The year-end financial reports of the Army Athletic Association indicate continued improvement in financial status and that the operations of the Association continues on a sound basis. Emphasis continues to be placed on promotion of contests with a view to maximizing income to meet constantly rising costs.

### Director of Athletics

Colonel Raymond P. Murphy completed his three-year tour as Director of Athletics on 19 June and departed on that date for his new assignment at the Department of the Army in the Office of the Assistant Chief of Staff for Force Development.

Colonel Jerry G. Capka, Class of 1944, assumed the duties of Director of Athletics effective 20 June 1966. Colonel Capka was formerly assigned to the Office of the Secretary of Defense.

**ARMY VARSITY SPORTS SUMMARY**  
1965-66 Season

**FALL SPORTS**

| SPORT   | W  | L | T | PER CT | ARMY/NAVY | 1965-66 CAPTAIN | 1966-67 CAPTAIN |
|---|----|---|---|--------|-----------|-----------------|-----------------|
| Cross Country   | 9  | 0 | 0 | 1.000  | Army      | Barnes, FW      | Warner, J       |
| <i>Team won Heptagonal title.<br/>Cadet DeCoursey won Heptagonal individual title.</i>  |    |   |   |        |           |                 |                 |
| 150-lb Football   | 5  | 1 | 0 | .833   | Navy      | Shaw, CF        | Atkins, GW      |
| <i>Cadets Atkins, Crocker, Frankiewicz, Gleason, Hixon, Izzo, Mahle, Markey, Oikoski, Tarrant named to Eastern Intercollegiate all-League team.</i>   |    |   |   |        |           |                 |                 |
| Football  | 4  | 5 | 1 | .444   | Tie       | Stowers, CS     | Clarke, T       |
| <i>Cadets Casillo, Champi, Clarke named to all-East teams.<br/>Cadet Champi awarded Football Foundation and NCAA Scholar-Athlete scholarships.<br/>Cadet Champi named to Academic all-America team.<br/>Cadet Clarke named to SPORTS ILLUSTRATED Lineman-of-the-Week.<br/>Cadets Braun and Stowers played for Blue in Blue-Gray game in Montgomery, Ala.<br/>Cadets Champi and Carber played for North in North-South game in Miami, Fla.</i> |    |   |   |        |           |                 |                 |
| Soccer  | 12 | 1 | 1 | .923   | Tie       | Kriebel, J      | Casey, JC       |
| <i>Team gained semi-finals of NCAA Tournament.<br/>Cadet Casey set record for most goals scored, season (22).</i>   |    |   |   |        |           |                 |                 |

**WINTER SPORTS**

|   |    |   |   |       |       |                |               |
|---|----|---|---|-------|-------|----------------|---------------|
| Basketball  | 18 | 8 | 0 | .693  | Army  | Murray, RN     | Schrage, DP   |
| <i>Team finished fourth in National Invitation Tournament.<br/>Team finished third in ECAC Holiday Festival Tournament.<br/>Team finished third in Vanderbilt Invitation Tournament.<br/>Cadet Silliman named to NCAA 2nd District team and shared Vanderbilt Tourney MVP honor.<br/>Cadet Helkie named to NIT first team.<br/>Cadet Silliman set Academy career scoring record (1342).</i>   |    |   |   |       |       |                |               |
| Gymnastics  | 6  | 3 | 0 | .667  | Army  | Pontuck, HS    | Ouellette, JR |
| Hockey  | 17 | 7 | 1 | .708  | ----- | Hansen, L      | Anderson, P   |
| Pistol  | 9  | 0 | 0 | 1.000 | Army  | Dickens, JA    | Hartley, RM   |
| <i>Team won NRA National and Sectional titles.<br/>Cadets Dickens, Merritt, Stanley named to all-America first team.<br/>Cadets Cullen, Sendak named to all-America second team.<br/>Cadets Carpenter, Dickens, Florance, Merritt, Sendak set new Range and Academy team record (1431).</i>   |    |   |   |       |       |                |               |
| Rifle   | 8  | 1 | 0 | .889  | Army  | Fuller, MB     | Swanson, C    |
| <i>Team won NRA Sectional title.<br/>Cadet Fuller named to all-America first team.</i>  |    |   |   |       |       |                |               |
| Squash  | 8  | 5 | 0 | .615  | Navy  | Langendorf, HS | Allen, JB     |
| Swimming  | 13 | 0 | 0 | 1.000 | Army  | Pratt, F       | O'Hara, KL    |
| <i>Team won Eastern Intercollegiate title.<br/>Team finished second in Easterns.<br/>Cadet O'Hara in the 200-yard backstroke and Cadet Williams in the 500-yard and 1650-yard freestyle were Eastern champions.<br/>Fourteen Academy and four pool records were set by team members:<br/>Academy Marks: Cadet Williams, 200-yard, 500-yard and 1650-yard freestyle; Cadet O'Hara, 100-yard and 200-yard backstroke; Cadet Landgraf, 100-yard and 200-yard breaststroke; Cadet Pratt, 100-yard and 200-yard butterfly; Cadet Gantner, 200-yard and 400-yard individual medley; Cadets O'Hara, Landgraf, Pratt, Trainor, 200-yard and 400-yard medley relay; Cadets Gantner, Kline, Williams, Hunt, 800-yard freestyle relay.<br/>Pool Marks: Cadet Williams, 200-yard and 500-yard freestyle; Cadet Gantner, 200-yard individual medley; Cadets O'Hara, Landgraf, Pratt, Trainor, 400-yard medley relay.<br/>Cadets Gantner, Landgraf, Pratt, O'Hara, Trainor, Williams named to all-America team.</i> |    |   |   |       |       |                |               |

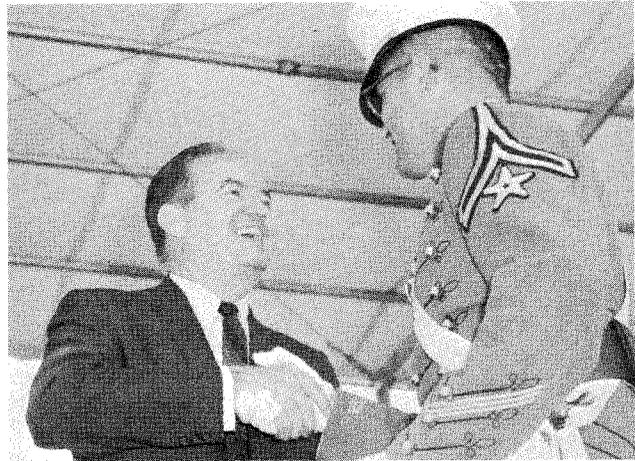
INCLOSURE TO APPENDIX D

## Army Varsity Sports Summary --Continued

| SPORT  | W  | L | T | PER CT | ARMY/NAVY | 1965-66 CAPTAIN | 1966-67 CAPTAIN |
|--|----|---|---|--------|-----------|-----------------|-----------------|
| Track (Indoor)   | 6  | 3 | 0 | .667   | Navy      | Farrell, HR     | Graham, JMW     |
| <i>Team was second in Heptagonals.<br/>           Cadet Seebart, Heptagonal shot put champion.<br/>           Cadet Kujawski, Heptagonal pole vault champion.<br/>           Cadet Nolan, Heptagonal mile champion.<br/>           Cadets Jenkins, Phillips, Ramsay, Farrell, Heptagonal mile relay champions.<br/>           Cadets Douglas, Camp, Nolan, McDonald, Heptagonal two-mile relay champions.<br/>           Cadet Hart set Academy record in shot put (55 feet-8 3/4 inches).<br/>           Cadet Kremser set Academy record in high jump (6 feet-8 3/4 inches).</i>   |    |   |   |        |           |                 |                 |
| Wrestling  | 6  | 3 | 0 | .667   | Navy      | Steenlage, JR   | Heimann, RT     |
| <i>Cadet Robbins won Eastern title (145 pounds).<br/>           Cadet Steenlage was third in Nationals (123 pounds).<br/>           Cadet Robbins was fifth in Nationals (145 pounds).<br/>           Cadet Robbins and Steenlage named to all-America team.</i>   |    |   |   |        |           |                 |                 |
| <b>SPRING SPORTS</b>   |    |   |   |        |           |                 |                 |
| Baseball   | 16 | 4 | 0 | .800   | Army      | Atkinson, E     | Boretti, J      |
| <i>Team won Eastern Intercollegiate title.<br/>           Cadets DeBolt and Smith named to all-District II first team.<br/>           Cadet Boretti named to all-District II second team.<br/>           Cadets DeBolt and Boretti named to all-League team.<br/>           Cadet DeBolt named to all-America third team.</i>  |    |   |   |        |           |                 |                 |
| Golf   | 10 | 4 | 0 | .715   | Navy      | McFarren, F     | Nusbaum, AJ     |
| <i>Cadet Johnson won Eastern Intercollegiate individual title.</i>   |    |   |   |        |           |                 |                 |
| Lacrosse   | 6  | 3 | 0 | .667   | Navy      | Kobes, FJ       | Pettit, TC      |
| <i>Cadets Kesmodel and Kobes named to North all-Star team.<br/>           Cadet Kobes named to first team all-America.<br/>           Cadet Pettit named to second team all-America.</i>   |    |   |   |        |           |                 |                 |
| Tennis   | 6  | 9 | 0 | .400   | Army      | Hardin, JS      | Hardin, JS      |
| Track (Outdoor)  | 5  | 1 | 0 | .833   | Army      | Farrell, HR     | Graham, JMW     |
| <i>Team won Heptagonal title.<br/>           Cadet Hart, Heptagonal hammer throw champion.<br/>           Cadet Kujawski, Heptagonal pole vault champion.<br/>           Cadet Seebart, Heptagonal shot put and discus champion.<br/>           Cadet Warner, Heptagonal mile and two-mile champion.<br/>           Cadets Nelson, Phillips, Jenkins, Ramsay set Academy (0:44.2) and Shea Stadium (0:41.9) 440-yard relay records.<br/>           Cadet Warner set Shea Stadium mile record (4:09).<br/>           Cadet Nolan set Academy and Shea Stadium 880-yard run record (1:51.1).<br/>           Cadet Seebart set Academy discus record (170 feet-1 inch).<br/>           Cadet Kremser set Academy high jump record (6 feet-7 inches).<br/>           Cadet Outlaw set Academy triple jump record (47 feet-9 1/2 inches).<br/>           Cadets Ramsay, Phillips, Nolan and Farrell set Academy mile relay record (3:12.5).</i> |    |   |   |        |           |                 |                 |



*General of the Army  
Dwight D. Eisenhower  
(28 June 66)*



*Vice President Hubert H. Humphrey  
(8 June 66)*



*Secretary of the Army  
Stanley Resor  
(24-25 Sept 1965)*

## DISTINGUISHED VISITORS

(Chronological Order of Visit)

1965

|                 |  |
|-----------------|--|
| 2 August        | Lieutenant General Thomas A. Dunn<br>Commanding General, First United States Army                          |
| 17-18 August    | Lieutenant General Theodore J. Conway<br>Assistant Chief of Staff for Force Development                    |
| 9 September     | Lieutenant General Thomas A. Dunn<br>Commanding General, First United States Army                          |
| 13-14 September | Lieutenant General Ralph Haines<br>Chairman, Board to Review Army Officer Schools                          |
| 14 September    | Major General Carlos Giral Morgan<br>Director, Peruvian National War College                               |
| 17 September    | Honorable Robert A. Everett<br>Member of Congress. Tennessee   |
| 20 September    | Major General Ton That Dinh<br>Commanding General, Training Command<br>Republic of Viet Nam                |
| 20 September    | Major General Thip Theerathada<br>Deputy Chief Army Field Forces, Royal Thai Army                          |
| 20 September    | Brigadier General Nguyen Van Vy<br>Commanding General, Quang Trung Training Center<br>Republic of Viet Nam |
| 20 September    | Brigadier General Arthur Cuarte Candal Fonseca<br>Commander, Military College, Rio de Janeiro              |
| 24-25 September | Honorable Stanley Resor<br>Secretary of the Army   |
| 25 September    | General Creighton W. Abrams<br>Vice Chief of Staff, United States Army                                     |

APPENDIX E



*General Yong Bae Kim  
Chief of Staff,  
Republic of Korea Army  
(4 April 66)*

*Lieutenant General Curt T. E. Goransson  
Commander in Chief, Swedish Army  
(4 Nov 65)*



*Lieutenant General James K. Woolnough  
Deputy Chief of Staff for Personnel,  
Department of the Army  
Presenting credentials to new Superintendent  
Major General D. V. Bennett  
(10 Jan 66)*

1965

2 October           Honorable Stephen Ailes  
Former Secretary of the Army

2 October           General of the Army Omar N. Bradley

2 October           Honorable Silvio Conte  
Member of Congress. Massachusetts

2 October           Honorable Thomas P. O'Neill, Jr.  
Member of Congress. Massachusetts

8 October           Lieutenant Colonel Edward White, USAF  
NASA Astronaut

15-16-17 October   Lieutenant General Charles H. Bonesteel  
Director of Special Studies, Department of the Army

16 October          Honorable Edward J. Patten  
Member of Congress. New Jersey

16 October          Honorable William B. Widnall  
Member of Congress. New Jersey

16 October          His Excellency Omar Sakkaf  
Deputy Foreign Minister of Saudi Arabia

16 October          Honorable Frank Pace  
Former Secretary of the Army

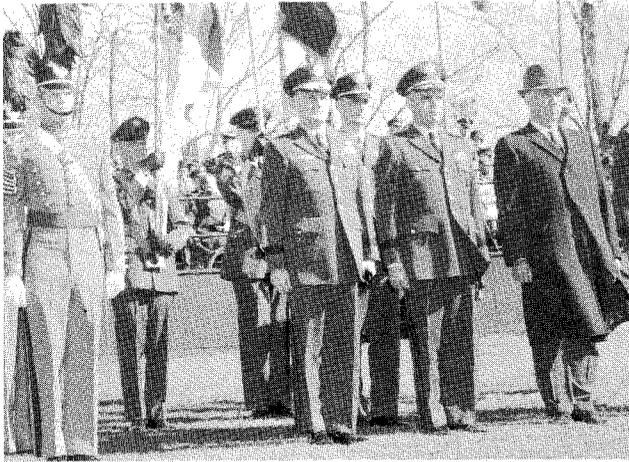
21 October          Major General Milciades Ramos-Giminez  
Director, Superior School of War of Paraguay

26 October          Honorable Charles Jonas  
Member of Congress. North Carolina

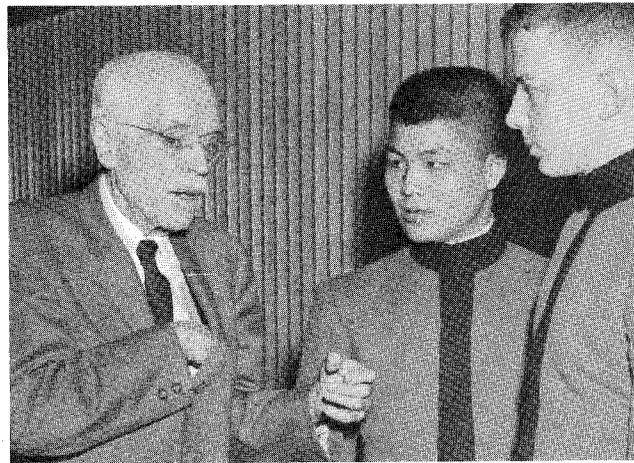
29-30 October       Lieutenant General William W. Dick, Jr.  
Chief of Research and Development,  
Department of the Army

30 October          General Harold K. Johnson  
Chief of Staff, United States Army

30 October          Honorable Alexander Pirnie  
Member of Congress. New York



*General Harold K. Johnson  
Chief of Staff, U. S. Army  
and  
Dr. Vincent M. Barnett,  
President, Colgate University  
(30 Oct 65)*



*Dr. Paul Dudley White  
(30 March 66)*



*General Maxwell D. Taylor  
(3 Dec 65)*

1965

30 October Lieutenant General Louis W. Truman  
Commanding General, Third United States Army

4 November Lieutenant General Curt T. E. Goransson  
Commander-in-Chief, The Swedish Army

11 November Mrs. Douglas MacArthur

12 November Rear Admiral Rolando O. Esteverena  
Director, National War College of Argentina

13 November Honorable Clifford P. Hansen  
Governor of Wyoming

13 November Senator Gale W. McGee  
Wyoming

13 November Honorable Edward J. Derwinski  
Member of Congress. Illinois

13 November Honorable Teno Roncalio  
Member of Congress. Wyoming

13 November Honorable William F. Ryan  
Member of Congress. New York

3 December General Maxwell D. Taylor

1966

8 January General Hamilton H. Howze, USA Retired

27 January Brigadier General Chin-Ching Yang  
Deputy G-2, Chinese Army

5 February Lieutenant General James K. Woolnough  
Deputy Chief of Staff for Personnel,  
Department of the Army

26 February Lieutenant General L. J. Lincoln  
Deputy Chief of Staff for Logistics  
Department of the Army

1966

11 March Major General Nosratollah Arbabi  
Commandant, High Command and Joint Staff College  
of Iran

21-24 March The Department of the Army General Staff Team

30 March Dr. Paul Dudley White

4 April General Kim Yong Bae  
Chief of Staff, Republic of Korea Army

15 April Lieutenant General John Throckmorton  
Chief of Reserve Components  
Department of the Army

25 April Lieutenant General A. G. Trudeau, USA Retired

3 May His Royal Highness Prince Gholam Reza Pahlavi  
Iran

5-7 May The Board of Visitors

10 May General Ohmori Kan  
Superintendent, Japan Defense Academy

11-12 May General Sir Charles Richardson  
Quartermaster General, British Army  
Kermit Roosevelt Memorial Lecturer

12 May Major General C F Brogan  
Quartermaster General, The Australian Army

14 May Brigadier General Souridh Don Sasorit  
Laotian Army

18 May Lieutenant General William F. Train  
Commanding General, First United States Army

25 May Lieutenant General William F. Cassidy  
Chief of Engineers

31 May - 2 June Colonel Frank Borman, USAF  
NASA Astronaut

1966

8 June

Vice President Hubert H. Humphrey

15-17 June

The Army Science Conference

28 June

General of the Army Dwight D. Eisenhower

